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# Root Cause Analysis of 12 Common Problems in Pharmaceutical Industry

# Overview

Here are 12 Root Cause Analysis templates of some common problems in Pharmaceutical industry. They are intended to jumpstart problem investigations and are available for use within the ProSolvr application under "Community" templates. Customize any template to fit your specific usage scenario.

Learn more about effective problem-solving with our RCA Template Blogs in this insightful eBook.

Visit our template blog for more exciting templates:

https://www.prosolvr.tech/knowledgebase/blog.html

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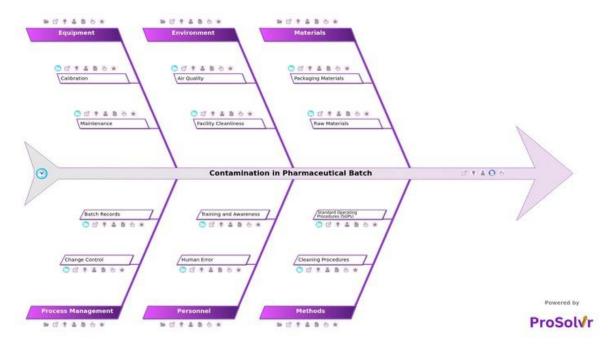
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# **RCA Template for: Pharmaceutical Contamination**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/contamination-in-pharmaceutical-batch-rca.html">https://www.prosolvr.tech/knowledgebase/contamination-in-pharmaceutical-batch-rca.html</a>



Contamination in pharmaceutical products can lead to significant risks, such as regulatory non-compliance, costly recalls, and compromised patient safety. Common causes include "contaminated raw materials," "dust or particle accumulation," and "ineffective cleaning processes." These issues often stem from gaps in Standard Operating Procedures (SOPs), poorly maintained equipment, or insufficient personnel training. ProSolvr, a Visual Gen-Al powered Root Cause Analysis application, equips pharmaceutical teams with the tools to pinpoint and eliminate contamination risks effectively.

ProSolvr enables teams to collaboratively map and resolve contamination issues in a user-friendly and intuitive environment. It simplifies the analysis of intricate systems, highlighting the interconnected causes of contamination. With clear visual representations, stakeholders can align on actionable solutions, ensuring that quality and safety standards are met consistently. The application's focus on thorough and permanent problem resolution makes it an indispensable tool for addressing contamination challenges and safeguarding the integrity of pharmaceutical products.

For example, by visualizing the root causes, teams can address "non-compliance with packaging standards," "failure to follow aseptic techniques," or "equipment not properly cleaned." ProSolvr's approach ensures every factor contributing to contamination is linked to actionable corrective steps, fostering confidence in the manufacturing process. With ProSolvr, pharmaceutical companies can systematically eliminate contamination risks, ensuring that products meet stringent safety and quality standards at every stage of production.

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#### **Contamination in Pharmaceutical Batch**

#### Materials

#### Packaging Materials

- Non-compliance with packaging standards
- Contaminated packaging

#### Raw Materials

- Improper handling of raw materials
- Contaminated raw materials

#### Methods

# • Cleaning Procedures

- Cross-contamination during cleaning
- Ineffective cleaning processes

# Standard Operating Procedures (SOPs)

- Deviation from SOPs
- Inadequate SOPs

#### Environment

#### Air Quality

- Airborne contamination
- Poor HVAC system

# Facility Cleanliness

- Non-sterile environment
- Dust or particle accumulation

# Personnel

#### Human Error

- Failure to follow aseptic techniques
- Improper sample handling

# • Training and Awareness

- Non-compliance with hygiene protocols
- Insufficient training

#### Equipment

#### Calibration

- Use of outdated equipment
- Improperly calibrated instruments

#### Maintenance

- Equipment malfunction
- Equipment not properly cleaned

## Process Management

#### Change Control

- Lack of risk assessment for changes
- Unapproved changes in processes

#### Batch Records

- Failure to detect contamination during intermediate checks
- Incomplete documentation

Fishbone diagrams, also known as Ishikawa diagrams, are essential tools for visualizing and identifying the root causes of Contamination in Pharmaceutical Batches. These diagrams break down the problem into clear categories such as Materials, Methods, Environment, Personnel, Equipment, and Process Management. Each category reveals specific contributors to contamination, like improper handling of raw materials, ineffective cleaning processes, and non-compliance with hygiene protocols. By mapping these potential causes, pharmaceutical teams gain clarity on the sources of contamination and can implement targeted corrective actions to maintain product safety, quality standards, and regulatory compliance. Utilizing a structured Fishbone diagram allows for a comprehensive understanding of contamination risks, enabling a proactive approach to resolving and preventing contamination issues in pharmaceutical production.

# Who should use the **Contamination in Pharmaceutical Batch template?**

This fishbone diagram template is ideal for teams seeking a comprehensive view of contamination sources in pharmaceutical products like:

- Quality Control Professionals: Ensures contamination sources are identified and managed during the production process.
- Pharmaceutical Engineers: Helps in pinpointing technical and procedural issues that may lead to contamination.
- **Regulatory Compliance Officers:** Assists in meeting regulatory standards by providing a clear view of contamination risks.
- **Production Managers:** Supports operational oversight by identifying process weaknesses that could contribute to contamination.
- Quality Assurance Teams: Facilitates thorough investigations into contamination incidents to maintain product integrity and safety.

# Why use this template?

- Quality Assurance Insight: It provides invaluable insights for anyone focused on quality assurance and the safety of pharmaceutical products by highlighting common sources of contamination such as raw material handling, equipment calibration, and facility cleanliness.
- **Simplicity:** The Ishikawa diagram's clear layout makes it user-friendly, allowing for an organized arrangement of causes and sub-causes. This structure facilitates an in-depth analysis of contamination issues, making it easy for teams to identify critical areas for improvement.
- Versatility: While designed for contamination issues in pharmaceuticals, this template can be adapted to
  analyze root causes across other industries where product purity, safety, or regulatory compliance is a
  concern, making it a versatile tool for various quality management applications.

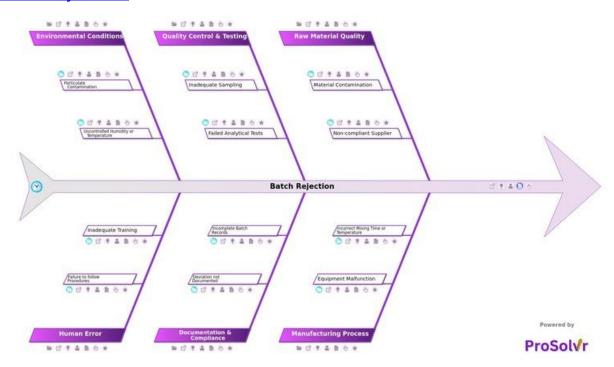
Draft and create a template for problem analysis in **ProSolvr by smartQED**.

# **Curated from community experience and public sources:**

- <a href="https://lindstromgroup.com/in/articles/pharmaceutical-contamination-types-causes-and-prevention/">https://lindstromgroup.com/in/articles/pharmaceutical-contamination-types-causes-and-prevention/</a>
- <a href="https://www.learngxp.com/aseptic-techniques/the-main-sources-of-contamination-in-the-pharmaceutical-industry/">https://www.learngxp.com/aseptic-techniques/the-main-sources-of-contamination-in-the-pharmaceutical-industry/</a>

# **RCA Template for: Batch Rejection**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/batch-rejection-root-cause-analysis.html">https://www.prosolvr.tech/knowledgebase/batch-rejection-root-cause-analysis.html</a>



In the pharmaceutical industry, batch rejection, also referred to as pharmaceutical batch failure, occurs when a manufactured drug product fails to meet predefined standards of quality, safety, or regulatory compliance. These failures may arise due to raw material issues, manufacturing deviations, documentation errors, environmental conditions, or human mistakes.

While batch rejection serves as a safeguard against the release of substandard or unsafe products, the consequences are often costly. Pharmaceutical companies face delayed product availability, financial losses, increased regulatory scrutiny, and reputational damage. In highly regulated environments, repeated or unexplained batch failures can lead to GMP audits, warning letters, or even license suspensions.

Underlying causes such as material contamination, equipment malfunction, or deviation from manufacturing procedures are often not immediately obvious. This makes it critical for pharmaceutical teams to move beyond superficial fixes and conduct a structured investigation using Root Cause Analysis to identify the true contributing factors.

Today, leading quality assurance and manufacturing teams in pharma are turning to AI-powered root cause analysis platforms to accelerate investigations. Tools guided by fishbone diagrams and Six Sigma methodologies help teams systematically map contributing factors across key domains such as materials, methods, machines, environment, measurement, and human behavior.

This structured approach supports the creation of robust Corrective, Preventive, and Investigative Actions (CAPA), not only solving the current issue but also building resilience against future batch failures. An effective CAPA framework is essential for regulatory compliance, continuous improvement, and audit readiness.

This is where ProSolvr offers a powerful advantage. Purpose-built for root cause analysis in pharmaceutical and other regulated industries, the Gen-Al powered ProSolvr platform enables teams to visually map root causes, uncover hidden dependencies, and collaborate across functions with ease. Unlike traditional tools, ProSolvr delivers clarity and structure to complex investigations while supporting digital CAPA planning aligned with GMP and quality standards.

With its Al-enhanced fishbone diagrams and intelligent RCA workflow, ProSolvr transforms problem-solving in pharmaceutical manufacturing. It helps ensure that batch rejection causes are not only identified but fully addressed through data-driven actions. The result is a smarter, more confident approach to pharmaceutical quality assurance that aligns with business goals, regulatory expectations, and patient safety requirements.

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# **Batch Rejection**

# • Raw Material Quality

- Material Contamination
  - Impurities during transport or storage
- Non-compliant Supplier
  - Supplier lacks proper certifications

#### Manufacturing Process

- o Equipment Malfunction
  - Improper calibration
- Incorrect Mixing Time or Temperature
  - Operator Error

#### Quality Control & Testing

- Inadequate Sampling
  - Non-representative batch sample
- Failed Analytical Tests
  - Out-of-specification results

#### Documentation & Compliance

- Deviation not Documented
  - Lack of deviation training
- o Incomplete Batch Records
  - Missed critical process steps

#### Environmental Conditions

- o Particulate Contamination
  - Cleanroom protocol not followed
- Uncontrolled Humidity or Temperature
  - HVAC system failure

#### Human Error

- Failure to follow Procedures
  - Process step skipped unintentionally
- Inadequate Training
  - Staff unfamiliar with SOPs

#### **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

#### o Raw Material Quality

- Material Contamination
  - Corrective Actions:
    - Quarantine and dispose of contaminated materials; clean and sanitize storage areas.
  - Preventive Actions:
    - Implement supplier handling guidelines and regular inspection protocols for incoming materials.
  - Investigative Actions:
    - Trace contamination origin through supply chain and handling logs.
- Non-compliant Supplier
  - Corrective Actions:
    - Suspend use of non-compliant supplier until corrective measures are taken.
  - Preventive Actions:
    - Maintain a list of pre-approved, certified suppliers with regular audits.
  - Investigative Actions:
    - Review supplier qualification and certification documentation.
- Manufacturing Process
  - Equipment Malfunction
    - Corrective Actions:
      - Repair or replace faulty equipment immediately.
    - Preventive Actions:
      - Schedule periodic maintenance and calibration checks.
    - Investigative Actions:
      - Analyze maintenance logs and breakdown history.
  - Incorrect Mixing Time or Temperature
    - Corrective Actions:
      - Rework or discard the affected batch if within permissible range.
    - Preventive Actions:
      - Introduce automated mixing control systems with alarms for deviations.
    - Investigative Actions:

 Review batch logs and SCADA records to confirm exact time and temperature values.

#### Operator Error

- Failure to Follow Procedures
  - Corrective Actions:
    - Conduct immediate retraining of involved personnel.
  - Preventive Actions:
    - Implement a checklist-based execution system to ensure SOP adherence.
  - Investigative Actions:
    - Interview operator and review batch documentation for skipped steps.
- Inadequate Training
  - Corrective Actions:
    - Provide targeted training sessions for specific SOPs.
  - Preventive Actions:
    - Design a competency-based training matrix with regular refreshers.
  - Investigative Actions:
    - Audit training records and evaluate employee understanding through assessments.
- Quality Control & Testing
  - Inadequate Sampling
    - Corrective Actions:
      - Retest batch with correct sampling methodology.
    - Preventive Actions:
      - Standardize sampling procedures and train QC staff accordingly.
    - Investigative Actions:
      - Examine batch sampling logs and interview QC personnel.
  - Failed Analytical Tests
    - Corrective Actions:
      - Investigate out-of-specification result, retest where appropriate, and reject if confirmed.
    - Preventive Actions:
      - Validate analytical methods and calibrate testing equipment regularly.
    - Investigative Actions:
      - Perform root cause analysis of test failure, including method and material review.
- Documentation & Compliance
  - Deviation not Documented
    - Corrective Actions:
      - File deviation report retrospectively and investigate.
    - Preventive Actions:
      - Make deviation reporting part of routine SOP with real-time logging.
    - Investigative Actions:
      - Conduct internal audit to identify similar undocumented deviations.

- Incomplete Batch Records
  - Corrective Actions:
    - Identify and reconstruct missing information where possible.
  - Preventive Actions:
    - Implement electronic batch record (EBR) systems with input validations.
  - Investigative Actions:
    - Audit batch records and assess common points of incompleteness.

#### Environmental Conditions

- Particulate Contamination
  - Corrective Actions:
    - Deep-clean production area and discard exposed products.
  - Preventive Actions:
    - Reinforce cleanroom gowning and entry protocols.
  - Investigative Actions:
    - Analyze environmental monitoring data and entry logs.
- Uncontrolled Humidity or Temperature
  - Corrective Actions:
    - Stabilize environmental conditions; quarantine and assess affected products.
  - Preventive Actions:
    - Automate climate control systems with alerts for deviation.
  - Investigative Actions:
    - Review HVAC performance data and alarm history.

## Who can learn from the Batch Rejection template?

- Quality Assurance (QA) Teams: QA professionals can gain insights into recurring compliance gaps, procedural weaknesses, and quality deviations, helping them improve oversight and reinforce good manufacturing practices.
- Manufacturing and Operations Teams: These teams can understand how variations in process execution
  affect product outcomes, enabling them to implement better control measures and refine standard
  operating procedures.
- Regulatory and Compliance Officers: RCA outcomes help this group ensure that documented corrective
  and preventive actions meet regulatory expectations and reduce the risk of non-compliance findings
  during audits.
- **Training and HR Departments:** By reviewing RCAs, training teams can identify knowledge or skill gaps and design focused learning modules that strengthen staff competency and procedural adherence.
- Procurement and Supplier Management Teams: These stakeholders can use RCA findings to assess and manage supplier performance, ensuring that materials sourced meet stringent quality and reliability standards.
- Research and Development (R&D) Teams: R&D professionals can use insights from RCAs to improve formulation robustness, process scalability, and design processes that are more resilient to real-world production variables.

# Why use this template?

A comprehensive RCA with an application like ProSolvr ensures that CAPA is not merely reactive but strategically preventive. By identifying the root causes pharmaceutical companies can implement targeted training programs, reinforce procedural compliance, or invest in infrastructure upgrades. GEN-AI assisted applications ensure that these actions are not guesswork but data-informed and logic-driven. As a result, future batch rejections can be significantly reduced, ensuring product quality, regulatory compliance, and patient safety.

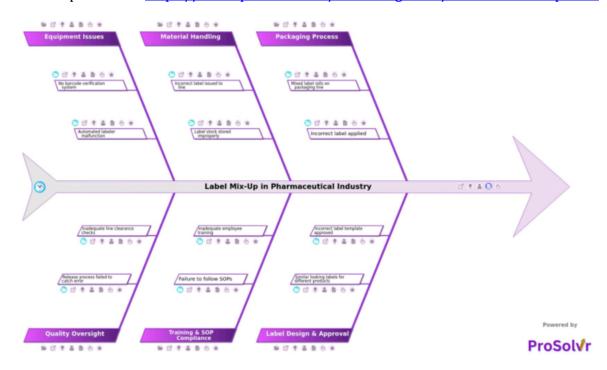
Use **ProSolvr by smartQED** to successfully navigate and resolve problems in your organization.

## **Curated from community experience and public sources:**

- <a href="https://www.wisdomlib.org/concept/batch-failure">https://www.wisdomlib.org/concept/batch-failure</a>
- <a href="https://www.cytivalifesciences.com/en/us/knowledge-center/reduce-batch-loss">https://www.cytivalifesciences.com/en/us/knowledge-center/reduce-batch-loss</a>

# **RCA Template for: Label Mix-Up**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/rca-label-mix-up.html">https://www.prosolvr.tech/knowledgebase/rca-label-mix-up.html</a>



Label mix-ups in pharmaceuticals are serious failures that can result in the wrong medication or dosage reaching patients, putting lives at risk and exposing companies to regulatory penalties, recalls, and long-term reputational damage. Despite tight controls, these incidents still occur—and when they do, they demand more than surface-level fixes. Root causes often span multiple domains and involve a combination of human error, procedural lapses, and systemic breakdowns across manufacturing, packaging, and quality functions.

Such incidents are rarely the result of a single fault. They often involve packaging errors like incorrect label application or operators selecting the wrong label roll. Label design flaws—such as similar-looking layouts, lack of color differentiation, or poor template control—can make it easy to confuse products. Material handling missteps, including improper segregation of labels, multiple label types in one area, or incorrect label issuance to the line, contribute further. Training gaps and non-compliance with SOPs, along with equipment issues like labeler malfunctions or the lack of barcode verification, can all play a role. Compounding this are quality oversight misses, such as skipped inspections or failed reconciliation of label counts.

Root Cause Analysis (RCA) is critical to uncovering these contributing factors in a structured, repeatable way. Rather than relying on ad-hoc discussions or unstructured documentation, a disciplined RCA approach allows teams to systematically explore all potential failure points—across people, process, materials, methods, equipment, and environment. Visual tools like fishbone diagrams are especially effective in this regard, as they enable teams to map interconnected causes clearly and facilitate more productive, cross-functional collaboration.

This is where ProSolvr adds value. As an Al-assisted visual RCA platform, ProSolvr helps teams structure their analysis, organize brainstorming outcomes, and document causes and CAPA plans within a clear, categorized framework. It guides users in building fishbone diagrams aligned with Six Sigma principles and supports consistent RCA practices across investigations. While the root cause insights still come from human expertise, ProSolvr eliminates the friction of manual documentation, reduces ambiguity, and ensures that every investigation is well-organized, audit-ready, and easier to act upon. In critical scenarios like label mix-ups, that clarity makes all the difference.

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#### **Label Mix-Up in Pharmaceutical Industry**

#### • Packaging Process

- Mixed label rolls on packaging line
  - Labels not segregated by batch
- Incorrect label applied
  - Operator selected wrong label

# Label Design & Approval

- Similar looking labels for different products
  - No differentiation in label color or layout
- Incorrect label template approved
  - Lack of cross-functional review

#### Material Handling

- o Incorrect label issued to line
  - Line clearance procedure not followed
- Label stock stored improperly
  - Multiple label types in same location

#### Training & SOP Compliance

- Failure to follow SOPs
  - No periodic SOP refresher training
- Inadequate employee training
  - Staff unaware of label verification steps

#### • Equipment Issues

- No barcode verification system
  - Label accuracy not validated in-line
- Automated labeler malfunction
  - Misfeeds or label jams

#### Quality Oversight

- Release process failed to catch error
  - No final reconciliation of label count
- Inadequate line clearance checks
  - Visual inspection steps skipped

#### **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

## Packaging Process

- Mixed label rolls on packaging line
  - Corrective Actions:
    - Remove and segregate all mixed label rolls from the line immediately.
  - Preventive Actions:
    - Implement color-coded bins and dedicated storage for different label rolls.
  - Investigative Actions:
    - Review recent batch history to determine how and when rolls were mixed.
- Incorrect label applied
  - Corrective Actions:
    - Quarantine affected products and initiate relabeling or destruction.
  - Preventive Actions:
    - Introduce a second-level verification step before label application.
  - Investigative Actions:
    - Analyze incident timing and operator actions through shift reports and CCTV if available.
- Label Design & Approval
  - Similar looking labels for different products
    - Corrective Actions:
      - Redesign labels for high-risk products to include distinct color and shape markers.
    - Preventive Actions:
      - Mandate unique visual identifiers for all SKUs during design phase.
    - Investigative Actions:
      - Conduct a risk assessment of all existing labels for look-alike potential.
  - Incorrect label template approved
    - Corrective Actions:
      - Withdraw incorrect templates and reissue corrected versions with updated approvals.
    - Preventive Actions:
      - Implement checklist-based template reviews with sign-off from QA and Regulatory.
    - Investigative Actions:
      - Trace back the approval workflow to identify the point of failure.
- Material Handling
  - Incorrect label issued to line
    - Corrective Actions:
      - Stop line activity and recall all mislabeled units.

#### Preventive Actions:

Introduce barcode scanning and verification before issuing labels.

#### Investigative Actions:

 Review issuance records and check label requisition against production schedule.

#### Label stock stored improperly

#### Corrective Actions:

Reorganize label storage to meet GMP standards.

#### Preventive Actions:

■ Implement FIFO and dedicated shelf labeling for each SKU and batch.

#### Investigative Actions:

Audit storage area for environmental and organizational compliance.

# Training & SOP Compliance

Failure to follow SOPs

#### Corrective Actions:

 Conduct retraining for staff involved and perform competency assessments.

#### Preventive Actions:

 Implement random SOP audits and reinforcement through team briefings.

# Investigative Actions:

Evaluate deviation reports and identify recurring compliance failures.

# Inadequate employee training

# Corrective Actions:

 Enroll employees in targeted training sessions with practical evaluations.

#### Preventive Actions:

 Revamp onboarding and continuous training modules based on criticality.

# Investigative Actions:

 Review employee training histories and correlate with incident involvement.

#### Equipment Issues

# No barcode verification system

#### Corrective Actions:

Manually verify all labels for current batch until system is installed.

#### Preventive Actions:

Procure and install an in-line barcode verification scanner.

#### Investigative Actions:

 Benchmark industry practices and assess justification for lack of verification equipment.

#### Automated labeler malfunction

Corrective Actions:

 Repair or replace malfunctioning components and recalibrate the machine.

#### Preventive Actions:

 Schedule preventive maintenance and routine validation of equipment.

#### Investigative Actions:

Analyze breakdown logs and maintenance history of the labeler.

#### Quality Oversight

- Release process failed to catch error
  - Corrective Actions:
    - Hold affected batch and conduct 100% label verification.

#### Preventive Actions:

Implement dual-layer batch release sign-off with visual inspection steps

#### Investigative Actions:

Review batch release checklists and deviation history for lapses.

#### Inadequate line clearance checks

- Corrective Actions:
  - Suspend production and perform a full line clearance revalidation.

#### Preventive Actions:

 Include photographic or QA-verified evidence of line clearance in batch records.

#### Investigative Actions:

Interview line managers and review previous batch transition logs.

## Who can learn from the Label Mix-Up in Pharmaceutical Industry template?

- Quality Assurance Teams: They can gain insights into how lapses in compliance and procedural checks can lead to critical errors, reinforcing the importance of thorough documentation, auditing, and line clearance protocols.
- **Production and Packaging Personnel:** This group can understand how operational discipline, adherence to SOPs, and careful attention during labeling and packing can prevent downstream risks and product recalls.
- Regulatory and Compliance Officers: They can use the RCA to assess how internal controls align with regulatory expectations and identify areas where preventive systems must be strengthened to avoid noncompliance
- Training and HR Departments: RCA findings help highlight training gaps and competency issues, guiding
  the development of more effective onboarding, periodic refresher sessions, and employee skill
  assessments.
- Engineering and Equipment Maintenance Teams: They can identify how equipment reliability and system
  design influence labeling accuracy, motivating the adoption of more robust verification systems and better
  maintenance schedules.
- Management and Decision-Makers: Leaders can use the RCA to evaluate organizational culture, resource
  allocation, and the effectiveness of cross-functional collaboration, enabling more strategic investments in
  quality systems and continuous improvement.

## Why use this template?

Label mix-ups aren't just procedural errors as they represent serious patient safety risks. Addressing them effectively requires a structured, cross-functional approach to problem-solving. The Label Mix-Up RCA template, built around proven tools like fishbone diagrams and supported by platforms like ProSolvr, brings consistency, speed, and clarity to what is otherwise a complex investigation.

By aligning your RCA with Six Sigma principles and organizing your findings in a visual, collaborative format, ProSolvr helps teams not only resolve the current incident but also build stronger preventive practices. It standardizes the investigative process, encourages thorough root cause identification, and simplifies the documentation of CAPA outcomes.

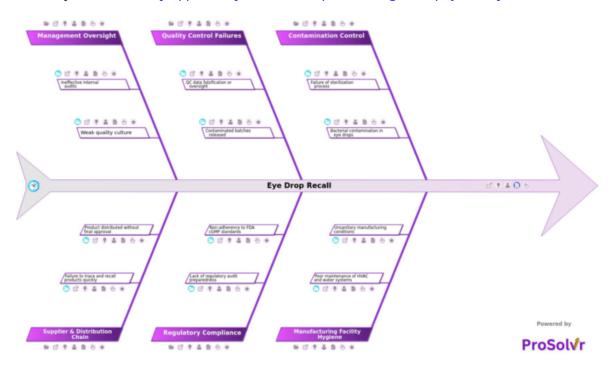
With <u>ProSolvr by smartQED</u>, pharmaceutical teams can drive more effective resolution and ultimately, safer products.

# Curated from community experience and public sources:

- https://www.freyrsolutions.com/blog/pharmaceutical-labels-and-errors-to-avoid
- https://pmc.ncbi.nlm.nih.gov/articles/PMC7744299/

# **RCA Template for: Eye-Drop Recall**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/eye-drop-recall-rca.html">https://www.prosolvr.tech/knowledgebase/eye-drop-recall-rca.html</a>



In May 2022, the CDC began tracking an unusual outbreak linked to preservative-free artificial tears. By February 2023, investigations confirmed the presence of Pseudomonas aeruginosa—a rare, drug-resistant strain (VIM-GES-CRPA)—in opened bottles of EzriCare and Delsam Pharma eye drops, manufactured by Global Pharma Healthcare in Tamil Nadu, India. FDA inspections uncovered severe lapses in contamination control: failure of sterilization processes, inadequate cycle validation, and microbial contamination due to unsanitary manufacturing conditions and poor hygiene in cleanrooms, HVAC, and water systems, including suspected biofilm buildup in supply lines.

The public health impact was devastating. By March 2023, 68 patients across 16 U.S. states were affected—resulting in 3 deaths, 8 cases of vision loss, and 4 eye removals. Investigators also found that contaminated batches had been released, red flags in test results were overlooked, and quality control protocols were either inadequate or ignored. Reports indicated QC data oversight, insufficient microbial testing, and a broader failure in regulatory compliance—repeated cGMP violations, failure to act on prior FDA Form 483 observations, and a lack of preparedness for audits. Worse still, the distribution chain was compromised: products were shipped without final approval, and traceability gaps delayed the recall process.

In situations like this, a structured Root Cause Analysis (RCA) becomes critical—not only for identifying what went wrong, but for preventing recurrence and restoring confidence. Traditional RCA methods often struggle to organize findings across complex systems involving contamination, facility hygiene, quality assurance, and regulatory oversight. This is where ProSolvr adds significant value. As a Gen-Al assisted RCA platform, ProSolvr helps teams structure their investigations using industry-standard frameworks like fishbone diagrams, Six Sigma, and 5 Whys,

enabling a clear, categorized view of contributing factors across areas like internal audits, sterilization failures, supplier breakdowns, and management oversight.

ProSolvr supports faster, more reliable investigations by making root causes easier to visualize, connect, and communicate. It enables teams to document second-level causes, align findings with regulatory expectations, and create audit-ready CAPA outcomes with greater consistency. By turning complexity into clarity, ProSolvr empowers pharmaceutical organizations to respond decisively, comply confidently, and build stronger systems that prevent future breakdowns.

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#### **Eye-Drop Recall**

#### Contamination Control

- > Failure of sterilization process
  - Inadequate validation of sterilization cycle
- Bacterial contamination in eye drops
  - Pseudomonas aeruginosa found in product

#### Manufacturing Facility Hygiene

- o Poor maintenance of HVAC and water systems
  - Biofilm in water supply lines
- Unsanitary manufacturing conditions
  - Microbial contamination in cleanroom

#### Quality Control Failures

- o QC data falsification or oversight
  - Missed red flags in test results
- Contaminated batches released
  - Inadequate microbial testing

## • Regulatory Compliance

- Lack of regulatory audit preparedness
  - Failure to respond to 483 observations
- Non-adherence to FDA cGMP standards
  - Repeated prior violations noted

#### Management Oversight

- Ineffective internal audits
  - Audit findings not addressed
- Weak quality culture
  - Focus on cost over compliance

# • Supplier & Distribution Chain

- Failure to trace and recall products quickly
  - Inadequate recall protocol
- Product distributed without final approval
  - Lack of distribution controls

#### **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

#### Contamination Control

#### Failure of sterilization process

#### Corrective Actions:

 Re-validate the sterilization equipment and retrain operators on correct loading and cycle initiation procedures.

#### Preventive Actions:

 Implement periodic re-validation schedules and automated alarms for cycle failures.

#### Investigative Actions:

 Investigate past sterilization logs and deviation reports to identify frequency and patterns of failure.

#### Bacterial contamination in eye drops

#### Corrective Actions:

 Isolate and destroy affected lots; perform terminal sterilization if applicable.

#### Preventive Actions:

 Strengthen in-process microbial monitoring and environmental surveillance.

#### Investigative Actions:

 Analyze contamination pathways and conduct microbial source tracking studies.

#### Manufacturing Facility Hygiene

## Poor maintenance of HVAC and water systems

#### Corrective Actions:

 Perform complete sanitization and maintenance of the HVAC and water systems.

# Preventive Actions:

 Schedule regular preventive maintenance with logging and verification.

# Investigative Actions:

 Audit system logs, maintenance schedules, and environmental data for lapses.

# Unsanitary manufacturing conditions

#### Corrective Actions:

 Clean and disinfect the facility; replace compromised materials or equipment.

# Preventive Actions:

 Revise and enforce stringent daily cleaning protocols with documented verification.

# Investigative Actions:

 Conduct a gap analysis between SOPs and actual housekeeping practices.

# Quality Control Failures

- QC data falsification or oversight
  - Corrective Actions:
    - Suspend responsible individuals and repeat all tests on retained samples.

#### Preventive Actions:

 Introduce audit trails, electronic data integrity systems, and dualapproval workflows.

#### Investigative Actions:

Forensically review historical QC data and interview involved personnel.

#### Contaminated batches released

- Corrective Actions:
  - Recall affected batches and notify regulatory authorities.
- Preventive Actions:
  - Implement batch release hold until final QA review and microbial clearance.
- Investigative Actions:
  - Review batch release procedures and microbial test records.

#### Regulatory Compliance

- Lack of regulatory audit preparedness
  - Corrective Actions:
    - Create an immediate action plan to correct compliance gaps.
  - Preventive Actions:
    - Establish a mock-audit calendar and internal compliance drills.
  - Investigative Actions:
    - Review historical audit responses and preparedness checklists.

#### Non-adherence to FDA cGMP standards

- Corrective Actions:
  - Rectify documented violations and retrain staff on cGMP expectations.
- Preventive Actions:
  - Develop a cGMP training matrix and enforce periodic assessments.
- Investigative Actions:
  - Compare internal processes with cGMP standards to identify gaps.

## Management Oversight

- Ineffective internal audits
  - Corrective Actions:
    - Revise audit plans and assign qualified personnel to audit teams.
  - Preventive Actions:
    - Standardize audit procedures and scoring with defined escalation protocols.
  - Investigative Actions:

Examine audit reports for trends of recurring or ignored issues.

#### Weak quality culture

#### Corrective Actions:

 Launch quality awareness programs and assign ownership for QA metrics.

#### Preventive Actions:

Link performance appraisals to quality compliance indicators.

#### Investigative Actions:

Conduct employee surveys and root cause workshops on past failures.

## o Supplier & Distribution Chain

Failure to trace and recall products quickly

#### Corrective Actions:

 Initiate immediate product recall and improve traceability through batch tracking.

#### Preventive Actions:

Implement serialized barcode tracking and real-time distribution logs.

#### Investigative Actions:

 Audit past recall exercises and conduct a time-motion study on recall steps.

#### Product distributed without final approval

#### Corrective Actions:

 Stop distribution and recall all unapproved products from the supply chain.

#### Preventive Actions:

Enforce a final QA sign-off checkpoint in the distribution workflow.

#### Investigative Actions:

 Review SOP adherence and access control logs for approval system breaches.

#### Who can learn from the Eye-Drop Recall template?

- **Pharmaceutical Quality Assurance Teams:** To understand how failures in sterilization, hygiene, and data oversight can lead to product recalls, and to improve internal QA protocols and compliance mechanisms.
- **Regulatory Affairs Professionals:** To analyze where regulatory non-compliance occurred and how to enhance preparedness for FDA audits, 483 observations, and cGMP adherence.
- Manufacturing Operations Managers: To learn how poor facility hygiene and process control can lead to contamination, and how preventive maintenance and operational oversight are critical.
- **R&D** and **Product Development Teams:** To identify design and formulation vulnerabilities that might increase contamination risk, and to factor regulatory and safety expectations into product development.
- **Corporate Risk and Compliance Officers:** To use the RCA as a case study for assessing enterprise-level risks, improving audit frameworks, and implementing CAPA systems across departments.
- **Suppliers and Contract Manufacturers:** To understand the consequences of weak distribution controls and poor traceability, and to adopt best practices in product release and supply chain integrity.

#### Why use this template?

The eye drop recall case highlights how contamination, compliance failures, and systemic oversights can converge into a high-impact crisis. ProSolvr provides a structured, visual workspace that helps teams conduct thorough Root Cause Analysis using fishbone diagrams aligned with Six Sigma and 5 Whys methodologies. It enables teams to clearly map out interconnected causes—such as sterilization breakdowns, cleanroom hygiene issues, or failures in audit response—ensuring that investigations are both comprehensive and traceable.

By guiding users through a consistent RCA process, ProSolvr reduces ambiguity, reinforces regulatory compliance, and helps standardize problem-solving across teams. It transforms complex investigations into well-documented, collaborative analyses that support stronger corrective and preventive actions (CAPA). With ProSolvr, pharmaceutical organizations can institutionalize quality, reduce the risk of recurrence, and respond more confidently to regulatory scrutiny.

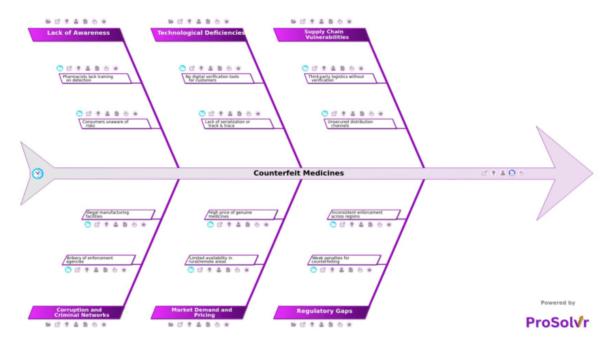
Use **ProSolvr by smartQED** to resolve issues in your organization—clearly, confidently, and consistently.

# Curated from community experience and public sources:

- https://utswmed.org/medblog/eye-drop-recall-infection/
- <a href="https://www.reuters.com/business/healthcare-pharmaceuticals/us-fda-says-india-made-eye-drop-linked-some-infections-blindness-one-death-2023-02-03/">https://www.reuters.com/business/healthcare-pharmaceuticals/us-fda-says-india-made-eye-drop-linked-some-infections-blindness-one-death-2023-02-03/</a>

# **RCA Template For: Counterfeit Medicines**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/counterfeit-medicines-rca.html">https://www.prosolvr.tech/knowledgebase/counterfeit-medicines-rca.html</a>



Counterfeit medicines remain one of the most pressing threats to global public health, especially in regions with limited oversight. These fake or substandard drugs, often containing incorrect or no active ingredients, can lead to treatment failure, increased antimicrobial resistance, or even death. Criminal networks exploit supply chain vulnerabilities. These include third-party logistics without verification, no background checks on vendors, and unsecured distribution channels lacking authentication mechanisms. The result is a dangerous ecosystem where counterfeiters thrive while patients are left exposed.

The rise of counterfeit medicines is fueled by a mix of regulatory gaps, technological deficiencies, and market pressures. Many regions suffer from weak penalties for counterfeiting and inconsistent enforcement across borders, leaving no deterrent for repeat offenders. On the technology front, the absence of digital verification tools, QR codes, serialization, and track and trace systems, combined with manual packaging, makes products highly vulnerable. Meanwhile, limited availability in rural areas and the high price of genuine medicines create demand that counterfeiters readily exploit. This is made worse by a lack of awareness, where pharmacists lack training on detection and consumers are unaware of the risks, due to insufficient public education.

When a counterfeit medicine incident is discovered, it becomes critical for pharmaceutical companies and supply chain stakeholders to conduct a structured, in-depth investigation. This is where ProSolvr brings clarity and control. As an AI-powered root cause analysis platform, ProSolvr enables teams to visually map the complex web of contributing factors, including illegal manufacturing, corruption, bribery of enforcement agencies, and gaps in distribution and education. Using frameworks like the Fishbone diagram and Six Sigma methodology, ProSolvr helps organizations identify true root causes, assign responsibilities, and track Corrective and Preventive Actions (CAPA), turning every counterfeit incident into an opportunity for systemic improvement, operational resilience, and future risk reduction.

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#### **Counterfeit Medicines**

#### Supply Chain Vulnerabilities

- Third-party logistics without verification
  - No background checks on vendors
- Unsecured distribution channels
  - Lack of authentication mechanisms

#### Regulatory Gaps

- Weak penalties for counterfeiting
  - No deterrent for repeat offenders
- o Inconsistent enforcement across regions
  - Lack of coordination among countries

## • Technological Deficiencies

- No digital verification tools for customers
  - No QR code or mobile app support
- Lack of serialization or track & trace
  - Manual packaging systems

# • Market Demand and Pricing

- Limited availability in rural/remote areas
  - Counterfeiters exploit supply gaps
- High price of genuine medicines
  - Patients seek cheaper alternatives

#### Lack of Awareness

- Pharmacists lack training on detection
  - Untrained on visual identifiers and packaging clues
- Consumers unaware of risks
  - No public education on counterfeit drugs

#### Corruption and Criminal Networks

- Bribery of enforcement agencies
  - Officials ignore reported activities
- Illegal manufacturing facilities
  - Operate without oversight

# **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

- Supply Chain Vulnerabilities
  - Third-party logistics without verification
    - Corrective Actions:

 Immediately review and terminate contracts with unverified logistics partners.

#### Preventive Actions:

 Implement a rigorous vendor onboarding process with verification protocols.

#### Investigative Actions:

 Audit logistics partnerships over the past 12 months to identify gaps and risks.

#### Unsecured distribution channels

#### Corrective Actions:

 Secure current distribution routes with physical and digital tracking mechanisms.

#### Preventive Actions:

 Establish tamper-evident packaging and GPS tracking for high-risk zones.

#### Investigative Actions:

 Map out and assess all distribution nodes for potential security breaches.

# Regulatory Gaps

#### Weak penalties for counterfeiting

# Corrective Actions:

 Propose stronger penalties to relevant legislative bodies or regulatory agencies.

# Preventive Actions:

 Advocate for policy reforms through industry bodies and compliance associations.

#### Investigative Actions:

 Benchmark existing penalty structures across comparable countries or industries.

# Inconsistent enforcement across regions

#### Corrective Actions:

 Engage regional regulatory offices for harmonized enforcement practices.

#### Preventive Actions:

 Develop and implement standardized enforcement protocols across jurisdictions.

# Investigative Actions:

 Analyze enforcement records across regions to identify discrepancies and non-compliance patterns.

# Technological Deficiencies

#### No digital verification tools for customers

#### Corrective Actions:

 Launch digital tools (e.g., website or app) for consumers to verify product authenticity.

#### Preventive Actions:

 Integrate product verification into the manufacturing and packaging process.

# Investigative Actions:

 Survey customers to determine technology adoption barriers and opportunities.

#### Lack of serialization or track & trace

#### Corrective Actions:

Initiate serialization for all products starting with high-risk SKUs.

#### Preventive Actions:

 Implement a company-wide track & trace system linked to regulatory databases.

#### Investigative Actions:

Evaluate current packaging systems and traceability gaps.

#### Market Demand and Pricing

#### Limited availability in rural/remote areas

#### Corrective Actions:

 Expand distribution network through rural medical outlets and mobile pharmacies.

#### Preventive Actions:

 Partner with local NGOs and government health programs for outreach.

#### Investigative Actions:

 Assess rural demand patterns and availability metrics for essential medicines.

# High price of genuine medicines

#### Corrective Actions:

• Review pricing structure and consider tiered pricing models.

#### Preventive Actions:

• Launch affordability programs or subsidies for low-income patients.

#### Investigative Actions:

Conduct market research on price sensitivity and access barriers.

#### Lack of Awareness

# Pharmacists lack training on detection

#### Corrective Actions:

 Organize immediate training programs on counterfeit detection techniques.

#### Preventive Actions:

 Mandate periodic certification and refresher courses for all licensed pharmacists.

#### Investigative Actions:

 Evaluate training coverage and effectiveness through knowledge assessments.

# Consumers unaware of risks

#### Corrective Actions:

Initiate awareness campaigns using print, digital, and community platforms.

#### Preventive Actions:

 Collaborate with public health departments to include content in health outreach.

#### Investigative Actions:

 Conduct surveys to measure public knowledge and misinformation levels.

#### Corruption and Criminal Networks

#### Bribery of enforcement agencies

#### Corrective Actions:

 Report and escalate bribery incidents to higher regulatory authorities or anti-corruption units.

#### Preventive Actions:

 Support whistleblower programs and anonymous reporting mechanisms.

#### Investigative Actions:

Review enforcement case histories for anomalies or abrupt closures.

#### Illegal manufacturing facilities

#### Corrective Actions:

 Collaborate with law enforcement to identify and shut down unauthorized sites.

# Preventive Actions:

Increase random inspections and registration compliance checks.

## Investigative Actions:

 Use intelligence networks to trace unregistered manufacturing operations.

# Who can learn from the Counterfeit Medicines template?

- Pharmaceutical Quality Assurance Teams: To understand how to conduct structured post-incident investigations and implement effective Corrective, Preventive, and Investigative Actions (CAPA) to avoid future quality lapses.
- Regulatory and Compliance Officers: To learn how to identify systemic gaps in oversight, policy enforcement, and inter-agency coordination using structured root cause frameworks like fishbone diagrams.
- **Supply Chain and Distribution Managers:** To grasp how vulnerabilities in procurement, vendor management, and logistics can be systematically analyzed and mitigated post-incident.
- **Healthcare Administrators and Hospital Pharmacists:** To gain awareness of risks in medicine sourcing and handling, and how structured RCA can improve safety protocols and safeguard patients.
- **Forensic Auditors and Investigative Journalists:** To explore how deep-dive analysis methods like RCA can be used to trace accountability and identify weak links in regulatory and commercial ecosystems.

• Public Health Policy Makers and NGOs: To use the RCA template as a learning tool for designing awareness campaigns, policy reforms, and training programs aimed at preventing counterfeit drug circulation.

# Why use this template?

The Counterfeit Medicines RCA template provides both a granular and holistic view of incidents, enabling teams to move beyond symptoms and identify true root causes. In a field where every error can have life-threatening consequences, structured and Al-powered RCA tools like ProSolvr are essential—not just for insight, but for systemic improvement.

ProSolvr transforms root cause investigations with speed, accuracy, and collaboration. By leveraging Gen-Al powered analysis, organizations can uncover failure patterns faster, prioritize actions intelligently, and eliminate recurring problems with confidence.

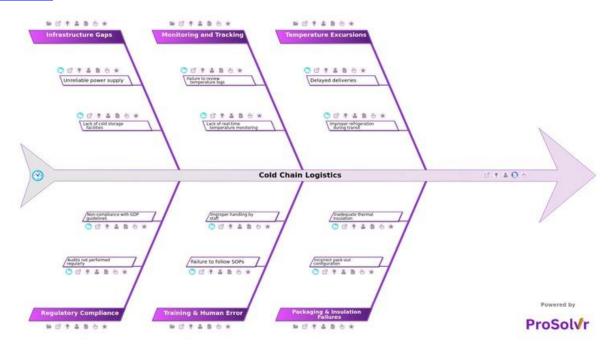
Use <u>ProSolvr by smartQED</u> to investigate critical issues, document findings, and implement CAPA that drives long-term change.

# **Curated from community experience and public sources:**

- https://www.fda.gov/drugs/buying-using-medicine-safely/counterfeit-medicine
- <a href="https://www.ema.europa.eu/en/glossary-terms/counterfeit-medicine">https://www.ema.europa.eu/en/glossary-terms/counterfeit-medicine</a>

# **RCA Template For: Cold Chain Logistics**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/cold-chain-logistics-rca.html">https://www.prosolvr.tech/knowledgebase/cold-chain-logistics-rca.html</a>



Cold chain logistics refers to the transportation and storage of temperature-sensitive pharmaceutical products under strictly controlled conditions, typically between 2°C and 8°C. Maintaining this cold chain is vital to preserve the efficacy, stability, and safety of critical medicines such as vaccines, biologics, and insulin. Any temperature excursion—whether due to delayed deliveries, improper refrigeration during transit, or cooling equipment malfunction—can compromise product quality and pose risks to patient safety. These incidents often stem from traffic or customs clearance issues, packaging and insulation failures, or deviations from validated SOPs.

The consequences of cold chain failures can be far-reaching, including product recalls, regulatory penalties, reputational damage, and financial loss. For example, an incorrect pack-out configuration or the use of substandard packaging material can lead to inadequate thermal insulation, exposing products to unsafe conditions. Compounding this, many organizations struggle with monitoring and tracking, where temperature logs are only reviewed post-delivery, or lack real-time GPS or IoT-based tracking. These issues are often intensified by human error, such as improper handling by staff or failure to follow SOPs, often due to insufficient training and lack of ongoing audits.

A Gen-Al powered root cause analysis platform like ProSolvr can help organizations trace and resolve such failures systematically. Using tools like the Fishbone (Ishikawa) diagram and Six Sigma methodologies, ProSolvr enables teams to examine categories including training gaps, infrastructure breakdowns, and regulatory non-compliance. The investigation may uncover deeper issues like unreliable power supply, lack of cold storage facilities, or missing cold chain validation documentation. ProSolvr's structured approach helps develop targeted Corrective and Preventive Actions (CAPA) while improving visibility and accountability across the cold chain.

By identifying and documenting root causes—whether it's non-compliance with GDP guidelines, absence of risk-based audit programs, or simply failure to maintain SOP discipline—ProSolvr empowers pharmaceutical and logistics teams to not just fix failures but to build resilience into their cold chain systems. In highly regulated, high-stakes environments, such post-incident learning is not optional, it is essential.

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# **Cold Chain Logistics**

#### • Temperature Excursions

- Delayed deliveries
  - Traffic or customs clearance issues
- Improper refrigeration during transit
  - Cooling equipment malfunction

#### Packaging & Insulation Failures

- Incorrect pack-out configuration
  - Deviation from validated packing SOP
- Inadequate thermal insulation
  - Use of substandard packaging material

# Monitoring and Tracking

- Failure to review temperature logs
  - Logs reviewed post-delivery only
- Lack of real-time temperature monitoring
  - No GPS or IoT-based tracking

#### Training & Human Error

- Failure to follow SOPs
  - No periodic training or audits
- Improper handling by staff
  - Lack of cold chain training

#### • Infrastructure Gaps

- Unreliable power supply
  - No backup generators or alternate energy
- Lack of cold storage facilities
  - Limited access in rural regions

# • Regulatory Compliance

- Audits not performed regularly
  - No risk-based audit program in place
- o Non-compliance with GDP guidelines
  - Lack of cold chain validation documentation

#### **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

#### Temperature Excursions

- Delayed deliveries
  - Corrective Actions:
    - Expedite the affected shipment using priority logistics services.
  - Preventive Actions:
    - Establish buffer time in delivery schedules to account for delays.
  - Investigative Actions:
    - Review delivery logs and identify patterns or bottlenecks causing delays.
- Improper refrigeration during transit
  - Corrective Actions:
    - Replace or repair malfunctioning cooling units immediately.
  - Preventive Actions:
    - Implement routine pre-dispatch equipment checks and maintenance schedules.
  - Investigative Actions:
    - Analyze maintenance records and service history of failed equipment.
- Packaging & Insulation Failures
  - Incorrect pack-out configuration
    - Corrective Actions:
      - Repack affected shipments using the correct configuration.
    - Preventive Actions:
      - Standardize pack-out checklists and provide refresher training to packers.
    - Investigative Actions:
      - Audit packing process to determine deviation points.
  - Inadequate thermal insulation
    - Corrective Actions:
      - Replace insulation materials and assess product integrity.
    - Preventive Actions:
      - Approve insulation materials through performance validation studies.
    - Investigative Actions:
      - Test insulation efficiency and trace procurement sources.
- Monitoring and Tracking
  - Failure to review temperature logs
    - Corrective Actions:
      - Review missed logs and assess impact on product quality.
    - Preventive Actions:
      - Automate alerts and ensure logs are reviewed in real-time.
    - Investigative Actions:
      - Audit log review practices and staff responsibilities.
  - Lack of real-time temperature monitoring
    - Corrective Actions:
      - Implement real-time data loggers for all critical shipments.

- Preventive Actions:
  - Integrate temperature monitoring with central logistics system.
- Investigative Actions:
  - Assess feasibility and gaps in current monitoring technologies.
- Training & Human Error
  - Failure to follow SOPs
    - Corrective Actions:
      - Retrain responsible personnel and repeat the failed operation.
    - Preventive Actions:
      - Schedule periodic SOP compliance audits and drills.
    - Investigative Actions:
      - Review training records and incident documentation.
  - Improper handling by staff
    - Corrective Actions:
      - Identify and correct improper practices through hands-on retraining.
    - Preventive Actions:
      - Introduce role-based certification and handling guidelines.
    - Investigative Actions:
      - Interview handlers and analyze error trends.
- Infrastructure Gaps
  - Unreliable power supply
    - Corrective Actions:
      - Restore power and assess impact on temperature-sensitive goods.
    - Preventive Actions:
      - Install voltage stabilizers and alarm systems for power failures.
    - Investigative Actions:
      - Review outage logs and identify high-risk facilities.
  - Lack of cold storage facilities
    - Corrective Actions:
      - Reroute inventory to available compliant cold storage.
    - Preventive Actions:
      - Invest in expanding cold chain infrastructure strategically.
    - Investigative Actions:
      - Map demand vs. capacity across regions.
- Regulatory Compliance
  - Audits not performed regularly
    - Corrective Actions:
      - Conduct immediate unscheduled audit.
    - Preventive Actions:
      - Set up a compliance calendar with automated reminders.
    - Investigative Actions:
      - Review missed audits and potential compliance gaps.
  - Non-compliance with GDP guidelines
    - Corrective Actions:

- Rectify non-compliance and retrain affected staff.
- Preventive Actions:
  - Align SOPs and infrastructure with GDP requirements.
- Investigative Actions:
  - Conduct gap analysis against GDP compliance checklist.

## Who can learn from the Cold Chain Logistics template?

- Quality Assurance (QA) and Quality Control (QC) Teams: These professionals can use the RCA to understand how systemic breakdowns in temperature-sensitive logistics affect product integrity, and how structured analysis supports CAPA implementation to maintain compliance and prevent repeat failures.
- **Supply Chain and Logistics Managers:** They can gain insights into the importance of end-to-end visibility, contingency planning, and procedural adherence in ensuring the safe and timely delivery of pharmaceutical products under cold chain conditions.
- Regulatory Affairs Professionals: RCA helps them understand the downstream impact of regulatory non-compliance and the value of proactive auditing and documentation to meet global Good Distribution Practice (GDP) standards.
- Training and Compliance Officers: These individuals can use the analysis to develop targeted training modules and periodic audit checklists that address common operational pitfalls, helping staff remain vigilant and compliant in cold chain handling.
- **Pharmaceutical Manufacturing Executives:** RCA findings enable senior decision-makers to allocate resources, invest in infrastructure, and support risk-mitigation strategies that improve operational resilience and safeguard product quality.
- Technology and System Integration Teams: These teams can learn how digital tools like ProSolvr and Alpowered root cause analysis applications can be leveraged to visualize complex problems, automate CAPA processes, and foster continuous improvement in temperature-controlled logistics.

#### Why use this template?

Applications like ProSolvr elevate root cause analysis by offering an intuitive, Al-assisted platform to build and analyze Fishbone (Ishikawa) diagrams with speed and precision. Teams can collaborate visually, identify systemic and contributing causes, and drive effective CAPA planning. This ensures that every corrective, preventive, and investigative action is aligned with both regulatory expectations and business objectives.

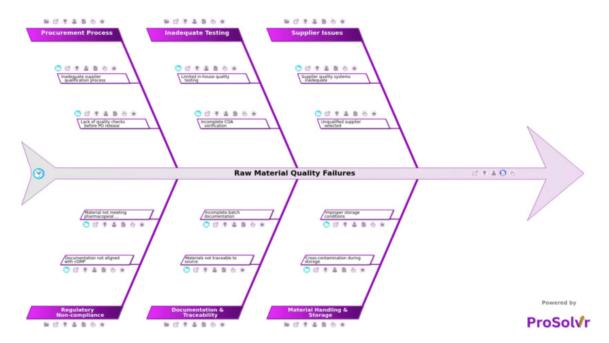
Use <u>ProSolvr by smartQED</u> to effectively uncover, manage, and ultimately eliminate recurring cold chain failures in your organization—transforming incidents into lasting operational improvements.

## Curated from community experience and public sources:

- https://www.pharmaceutical-technology.com/buyers-guide/cold-chain-storage-distribution/
- https://vrr.aero/this-is-vrr/blog/the-role-of-cold-chain-logistics-in-the-pharmaceutical-industry

# **RCA Template for: Raw Material Quality Failures**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/raw-material-quality-failures-rca.html">https://www.prosolvr.tech/knowledgebase/raw-material-quality-failures-rca.html</a>



Raw material quality failures in the pharmaceutical industry often stem from a combination of supplier issues, poor storage practices, and weak internal controls. Unqualified suppliers, especially those not audited or lacking CAPA implementation for past issues, pose a high risk to raw material integrity. When procurement processes do not include quality checks before purchase order release or rely solely on cost-based decisions, the likelihood of introducing non-compliant ingredients into the production line increases significantly.

Material handling and storage deficiencies are another major cause. Cross-contamination during storage—particularly in shared spaces with incompatible materials—can compromise batch quality. Improper storage conditions such as humidity or temperature excursions further degrade raw materials. In many cases, limited inhouse testing and over-reliance on third-party results mean that quality deviations go undetected. Incomplete COA verification and test results not cross-checked against USP, EP, or JP specifications weaken compliance and quality assurance.

Effective resolution of such failures requires a structured and thorough Root Cause Analysis. ProSolvr enables quality teams to visually explore interconnected causes using Six Sigma-based fishbone diagrams. Its collaborative interface helps teams uncover root contributors like incomplete batch documentation, missing sampling logs, or unverified material traceability. This structured, layered approach moves teams from guesswork to evidence-backed conclusions, making CAPA more focused and effective.

By addressing core issues such as inadequate supplier qualification, insufficient COA checks, and documentation not aligned with cGMP, pharmaceutical companies can prevent recurring material failures. ProSolvr helps transform complex problem-solving into a visual, team-driven process that supports compliance, audit readiness,

and continuous improvement. This approach not only reduces risk but also strengthens operational reliability and product safety across the value chain.

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#### **Raw Material Quality Failures**

## Supplier Issues

- Supplier quality systems inadequate
  - No CAPA implementation for past issues
- Unqualified supplier selected
  - Supplier not audited

## Material Handling & Storage

- Cross-contamination during storage
  - Shared storage with incompatible materials
- Improper storage conditions
  - Humidity or temperature excursions

## Inadequate Testing

- Limited in-house quality testing
  - Reliance on third-party testing only
- Incomplete COA verification
  - Test results not cross-checked with specifications

## Documentation & Traceability

- Materials not traceable to source
  - No material identification or tagging
- Incomplete batch documentation
  - Missing test records or sampling logs

## Procurement Process

- Inadequate supplier qualification process
  - No audit or capability assessment
- Lack of quality checks before PO release
  - Procurement decisions based on cost only

## Regulatory Non-compliance

- Documentation not aligned with cGMP
  - Batch certificates missing critical information
- Material not meeting pharmacopeial standards
  - No verification against USP/EP/JP specs

## **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

## Supplier Issues

## Supplier Quality Systems Inadequate

#### Corrective Actions:

 Collaborate with the supplier to implement robust quality management systems (QMS) aligned with ICH Q10 guidelines.

#### Preventive Actions:

 Include quality system evaluations as part of supplier qualification and periodic review processes.

#### Investigative Actions:

 Assess past non-conformances and audit reports to identify patterns in supplier system failures.

## Unqualified Supplier Selected

#### Corrective Actions:

 Suspend or phase out use of unqualified suppliers and requalify using standard procedures.

#### Preventive Actions:

 Establish a supplier qualification SOP with risk-based assessment criteria

## Investigative Actions:

 Analyze procurement logs to trace how the supplier bypassed qualification protocols.

## Material Handling & Storage

## Cross-Contamination During Storage

#### Corrective Actions:

 Segregate materials based on contamination risk and clean affected storage zones.

## Preventive Actions:

Implement color-coded or physically partitioned storage areas.

## Investigative Actions:

 Review past deviation reports and environmental monitoring logs for contamination events.

## Improper Storage Conditions

## Corrective Actions:

 Restore and calibrate storage environment to meet label requirements (e.g., temperature, humidity).

#### Preventive Actions:

 Install automated alert systems for environmental excursions in storage areas.

## Investigative Actions:

Analyze equipment maintenance logs and past deviation reports.

## Inadequate Testing

## Limited In-House Quality Testing

#### Corrective Actions:

Expand internal testing capabilities for critical raw material attributes.

#### Preventive Actions:

Invest in training and equipment for high-risk material categories.

#### Investigative Actions:

 Review historical complaints linked to undetected defects due to testing gaps.

#### Incomplete COA Verification

#### Corrective Actions:

 Re-verify certificates of analysis for incoming raw materials against defined specs.

#### Preventive Actions:

Implement COA verification checklist as part of incoming goods inspection.

## Investigative Actions:

Audit previous COA records and identify approval lapses or omissions.

#### Documentation & Traceability

## Materials Not Traceable to Source

#### Corrective Actions:

 Trace and quarantine non-traceable materials and flag them for nonconformance.

#### Preventive Actions:

Implement barcode or RFID-based traceability systems.

#### Investigative Actions:

Perform audit trails to locate documentation or identify process gaps.

#### Incomplete Batch Documentation

#### Corrective Actions:

Rectify missing fields and initiate deviation reports where applicable.

#### Preventive Actions:

Conduct routine checks and implement document control workflows.

## Investigative Actions:

Analyze training records and identify gaps in documentation practices.

## Procurement Process

## Inadequate Supplier Qualification Process

## Corrective Actions:

 Revise qualification process to include GMP, capacity, and risk assessments.

#### Preventive Actions:

Create a standardized checklist for all new supplier approvals.

## Investigative Actions:

Evaluate how previous suppliers were qualified and pinpoint oversight.

#### Lack of Quality Checks Before PO Release

## Corrective Actions:

Put temporary hold on new POs until a quality review gate is installed.

#### Preventive Actions:

 Implement cross-functional PO approval systems with mandatory QA sign-off.

#### Investigative Actions:

 Examine purchase request workflows to see where QA inputs were bypassed.

## Regulatory Non-Compliance

- Documentation Not Aligned with cGMP
  - Corrective Actions:
    - Revise all non-compliant documents to reflect cGMP structure and terminology.
  - Preventive Actions:
    - Conduct regular training on regulatory documentation standards.
  - Investigative Actions:
    - Perform gap analysis comparing existing documents with cGMP expectations.
- Material Not Meeting Pharmacopeial Standards
  - Corrective Actions:
    - Reject or recall non-conforming material and notify the supplier.
  - Preventive Actions:
    - Include pharmacopeial compliance as a release criterion for each lot.
  - Investigative Actions:
    - Review supplier's test methods and internal release criteria.

## Who can learn from the Raw Materials Quality Failures template?

- Quality Assurance (QA) Teams: QA teams can use the findings from the RCA to strengthen their internal quality controls and improve compliance monitoring practices. It enables them to better align procedures with regulatory expectations and prevent future lapses.
- **Regulatory Affairs Professionals:** By analyzing where documentation or compliance issues occurred, regulatory professionals can refine their processes to ensure readiness for audits and inspections. It also helps in preparing more robust responses to regulatory authorities.
- **Procurement and Vendor Management Teams:** These teams can use the RCA insights to enhance supplier selection, auditing, and evaluation practices. It reinforces the importance of quality over cost and builds a more reliable supplier base.
- Manufacturing and Operations Managers: The RCA helps operations teams identify where procedural breakdowns have occurred and adjust workflows accordingly. This supports more consistent production outcomes and reduces operational risks.
- Research and Development (R&D) Teams: R&D can learn how upstream material or process flaws impact
  product performance and quality. This understanding can guide better material specifications and process
  design during development.
- Training and Human Resources (HR) Departments: Training teams can use the RCA to identify skill gaps and target training interventions more effectively. HR can integrate these insights into competency development and performance assessments.

#### Why use this template?

Applications like ProSolvr, which incorporate GEN-AI to build and analyze fishbone diagrams, significantly elevate the efficacy of root cause analysis. By allowing users to map various causes into an interactive, visual diagram, ProSolvr facilitates clearer understanding and communication among cross-functional teams. Once the root causes are identified, the platform can assist organizations in generating structured CAPA plans tied directly to those causes, ensuring that actions are strategically preventive.

ProSolvr's strength lies in its ability to provide a guided analytical path. Pharmaceutical companies can use ProSolvr to ensure continuous improvement throughout the organization.

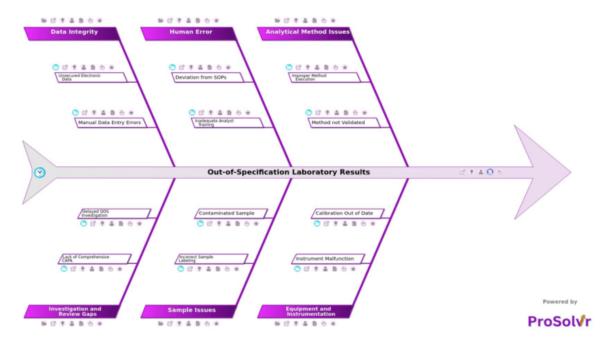
Use **ProSolvr** by smartQED for effectively rooting out problems in your organization.

## **Curated from community experience and public sources:**

- https://www.spendedge.com/blogs/problems-pharmaceutical-raw-materials/
- <a href="https://www.linkedin.com/pulse/impact-raw-material-quality-final-pharmaceutical-altair-lifescience-r9dff/">https://www.linkedin.com/pulse/impact-raw-material-quality-final-pharmaceutical-altair-lifescience-r9dff/</a>

# **RCA Template for: Out-of-Specification Laboratory Results**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/out-of-specification-laboratory-results-rca.html">https://www.prosolvr.tech/knowledgebase/out-of-specification-laboratory-results-rca.html</a>



Out-of-Specification (OOS) laboratory results occur when test outcomes fall outside predefined acceptance criteria—whether set by regulatory agencies or internal quality systems. In pharmaceutical manufacturing and quality control labs, these deviations are more than just compliance risks. They often reveal deeper failures in process design, method execution, or laboratory discipline. A common contributor is improper method execution, such as incorrect sample preparation or failure to follow procedural steps. In other cases, the root lies in unvalidated methods with unoptimized parameters, factors that can introduce inconsistencies and obscure the true quality of the product.

When an OOS result emerges, the root cause is rarely obvious. It may be concealed by multiple layers of operational complexity. Equipment issues like instrument malfunction, often due to faulty sensors or detectors, can distort analytical readings. These issues are compounded when calibration protocols are missed or poorly followed, causing deviations that go undetected until too late. Human factors also play a critical role. Errors such as deviation from SOPs, lack of second-person verification, or insufficient analyst training often introduce variability. Even when processes are followed, issues like sample contamination or labeling mix-ups can trigger false OOS results and mislead investigations.

To truly resolve OOS events, teams need more than documentation checklists or anecdotal insights - they need a structured Root Cause Analysis (RCA) framework. This is where ProSolvr makes a difference. It supports quality and lab teams in analyzing issues after they occur by enabling visual mapping of root causes using an Al-powered fishbone (Ishikawa) diagram. By organizing potential causes across key categories such as analytical method, equipment, human error, sample integrity, data management, and investigation gaps, ProSolvr helps teams explore complex, interrelated failure points. This structure reduces the risk of premature conclusions and promotes systemic understanding.

Beyond structure, ProSolvr adds speed, transparency, and traceability to the investigation process. It helps teams track and resolve issues such as manual data entry errors, missing audit trails, or non-systemic CAPAs that often hinder OOS investigations. Instead of siloed documentation or disconnected action items, ProSolvr provides a shared workspace for collaborative RCA and resolution planning. The result is faster turnaround, fewer repeat deviations, and stronger compliance posture. For pharmaceutical teams navigating critical quality challenges, ProSolvr turns RCA from a reactive task into a proactive advantage.

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## **Out-of-Specification Laboratory Results**

- Analytical Method Issues
  - Improper Method Execution
    - Incorrect sample preparation
  - Method Not Validated
    - Parameters not optimized
- o Equipment and Instrumentation
  - Instrument Malfunction
    - Faulty detectors or sensors
  - Calibration Out of Date
    - Calibration SOPs not followed
- Human Error
  - Deviation from SOPs
    - No second person verification
  - Inadequate Analyst Training
    - Lack of understanding of methods
- Sample Issues
  - Incorrect Sample Labeling
    - Sample mix-up in lab
  - Contaminated Sample
    - Improper sampling technique
- Data Integrity
  - Unsecured Electronic Data
    - No audit trail or version control
  - Manual Data Entry Errors
    - Transcription mistakes
- Investigation and Review Gaps
  - Lack of Comprehensive CAPA
    - CAPA not linked to systemic review
  - Delayed OOS Investigation
    - No timely root cause identification

## **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

#### Analytical Method Issues

#### Improper Method Execution

#### Corrective Actions:

 Re-perform the analysis following the approved method and document deviations.

#### Preventive Actions:

 Reinforce method execution through refresher training and detailed SOP walkthroughs.

#### Investigative Actions:

Review analyst performance records and method deviation trends.

#### Method Not Validated

#### Corrective Actions:

 Conduct full method validation and suspend use of unvalidated methods.

## Preventive Actions:

 Implement a validation approval checklist before any method is used in OC.

#### Investigative Actions:

 Audit validation records and assess historical data from unvalidated methods.

## o Equipment and Instrumentation

#### Instrument Malfunction

## Corrective Actions:

Repair or replace faulty instruments and re-analyze affected samples.

#### Preventive Actions:

 Introduce routine performance qualification and monitoring of critical equipment.

## Investigative Actions:

• Review service logs and instrument uptime data.

## Calibration Out of Date

## Corrective Actions:

 Immediately calibrate the instrument and assess impact on recent results.

## Preventive Actions:

 Automate calibration reminders and maintain a digital calibration calendar.

## Investigative Actions:

Check equipment usage logs against calibration due dates.

#### Human Error

#### Deviation from SOPs

#### Corrective Actions:

Provide targeted retraining and document the deviation formally.

#### Preventive Actions:

 Use job aids, peer-check systems, and SOP comprehension assessments.

#### Investigative Actions:

Conduct deviation trend analysis across analysts and shifts.

#### Inadequate Analyst Training

#### Corrective Actions:

Schedule comprehensive retraining and certification in key methods.

#### Preventive Actions:

 Establish a competency-based training matrix with periodic evaluations.

#### Investigative Actions:

Review training records and correlate with error patterns.

## Sample Issues

## Incorrect Sample Labeling

#### Corrective Actions:

Quarantine and re-label affected samples with verified information.

## Preventive Actions:

Implement barcode systems and dual verification for labelling.

## Investigative Actions:

Review sample handling workflow and personnel involved.

## Contaminated Sample

#### Corrective Actions:

 Discard the compromised sample and collect a fresh one using validated procedure.

## Preventive Actions:

Enforce sterile handling SOPs and environment monitoring.

#### Investigative Actions:

Perform root cause tracing on contamination source and frequency.

## Data Integrity

#### Unsecured Electronic Data

## Corrective Actions:

Restrict access permissions and implement electronic audit trails.

#### Preventive Actions:

 Upgrade to compliant software with secure user roles and version control.

## Investigative Actions:

Audit system logs and data access history.

## Manual Data Entry Errors

## Corrective Actions:

Correct transcription errors and verify all impacted records.

## Preventive Actions:

 Transition to automated data capture or double-entry verification systems.

## Investigative Actions:

Analyze frequency and personnel associated with data errors.

#### Investigation and Review Gaps

- Lack of Comprehensive CAPA
  - Corrective Actions:
    - Revise existing CAPAs to include systemic and procedural corrections.
  - Preventive Actions:
    - Develop a CAPA effectiveness review protocol and assign ownership.
  - Investigative Actions:
    - Examine past CAPAs for recurring gaps and weak linkages to root causes.
- Delayed OOS Investigation
  - Corrective Actions:
    - Expedite the current investigation and notify QA for oversight.
  - Preventive Actions:
    - Implement strict investigation timelines with escalation triggers.
  - Investigative Actions:
    - Review logs to identify bottlenecks and improve responsiveness.

## Who can learn from the Out-of-Specification Laboratory Results template?

- Quality Assurance (QA) Teams: QA professionals can use insights from the RCA to identify systemic gaps in
  compliance, improve documentation practices, and ensure that corrective and preventive actions are
  robust and sustainable.
- Quality Control (QC) Laboratory Staff: Lab analysts and supervisors benefit from understanding the root
  causes behind testing failures, which helps them improve testing accuracy and minimize human or
  technical errors.
- Regulatory Affairs Personnel: This group can ensure that all investigations are thorough and CAPA plans
  are well-aligned with regulatory expectations. RCA findings help them strengthen compliance strategies
  and prepare for inspections or audits.
- Manufacturing and Production Teams: By reviewing OOS causes, manufacturing teams can make upstream improvements to prevent issues that could affect laboratory test outcomes.
- Training and Human Resources (HR) Departments: When RCA uncovers issues, it provides a clear signal
  for HR and training departments to enhance competency-based training modules and ensure employees
  are well-prepared for complex procedures.
- IT and Data Integrity Specialists: The findings can guide IT and compliance teams in strengthening digital systems, introducing proper audit trails, and reducing the risk of data-related non-conformances.

#### Why use this template?

ProSolvr brings visual clarity and structured collaboration to the RCA process, helping cross-functional teams build a shared, evidence-based understanding of OOS events. The platform enables seamless documentation of every step, making the investigation process traceable, audit-ready, and regulatory-compliant.

With embedded Generative AI, ProSolvr also assists in uncovering potential linkages between factors that may otherwise be overlooked. This intelligent guidance improves the accuracy and depth of root cause findings, allowing teams to develop stronger, more targeted CAPA strategies.

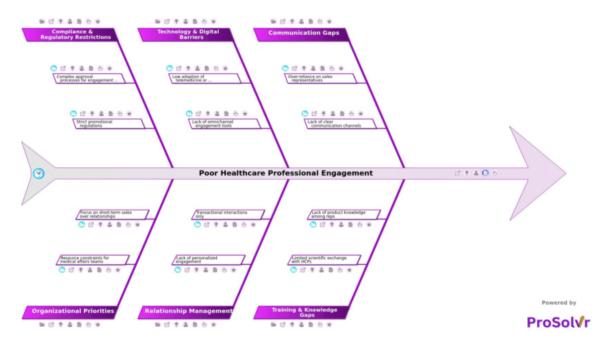
Use <u>ProSolvr by smartQED</u> to resolve Out-of-Specification issues effectively for safer pharmaceutical operations, better compliance, and ultimately, enhanced patient outcomes.

## **Curated from community experience and public sources:**

- https://www.fda.gov/media/158416/download
- <a href="https://www.compliancequest.com/lab-investigations/oos-out-of-specification-investigation/">https://www.compliancequest.com/lab-investigations/oos-out-of-specification-investigation/</a>

# **RCA Template for: Poor Healthcare Professional Engagement**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/poor-healthcare-professional-engagement-rca.html">https://www.prosolvr.tech/knowledgebase/poor-healthcare-professional-engagement-rca.html</a>



Poor healthcare professional (HCP) engagement is one of the most pressing challenges in the pharmaceutical industry. Strong, trust-driven relationships with clinicians are essential for safe and effective use of therapies, yet many companies face persistent communication gaps, training and knowledge gaps, and digital barriers. Overreliance on sales representatives, lack of clear communication channels, and limited digital engagement platforms often weaken connections with HCPs, reducing trust and compromising patient outcomes.

Inadequate training and scientific exchange make the problem worse. With few advisory boards or medical forums and insufficient medical training programs, many field representatives lack the depth of product knowledge required to provide meaningful support. Combined with transactional interactions that focus only on sales targets, and the absence of personalized engagement or segmentation of HCP needs, these gaps create a fragile foundation for long-term collaboration.

Technology and compliance add further obstacles. Low adoption of telemedicine, e-detailing, and omnichannel engagement tools, together with outdated CRM systems, limits digital transformation. Meanwhile, strict promotional regulations and complex approval processes delay engagement initiatives, making it harder for organizations to deliver timely, compliant, and impactful interactions with healthcare providers.

The solution lies in root cause analysis (RCA) powered by Gen-AI and Six Sigma frameworks. Applications like ProSolvr by SmartQED enhance RCA by combining AI-driven insights with fishbone diagrams and cause tree visualizations. ProSolvr enables pharmaceutical companies to identify systemic barriers, map interdependencies, and design corrective and preventive actions (CAPA) that move beyond short-term fixes. With ProSolvr, organizations can achieve sustainable, long-term HCP engagement, strengthen physician relationships, and improve patient outcomes.

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## **Poor Healthcare Professional Engagement**

#### Communication Gaps

- Over-reliance on sales representatives
  - Limited direct feedback from HCPs
- Lack of clear communication channels
  - No digital engagement platforms

## Training & Knowledge Gaps

- Limited scientific exchange with HCPs
  - Few advisory boards or medical forums
- Lack of product knowledge among reps
  - Insufficient medical training programs

## Technology & Digital Barriers

- Low adoption of telemedicine or e-detailing
  - Resistance to digital transformation
- Lack of omnichannel engagement tools
  - Outdated CRM or digital platforms

## Relationship Management

- Lack of personalized engagement
  - No segmentation of HCP needs/preferences
- Transactional interactions only
  - Focus only on sales targets

## Compliance & Regulatory Restrictions

- Complex approval processes for engagement activities
  - Delays in launching engagement initiatives
- Strict promotional regulations
  - Limited ability to share clinical data

#### Organizational Priorities

- Resource constraints for medical affairs teams
  - Limited budget for HCP education initiatives
- Focus on short-term sales over relationships
  - Inadequate long-term engagement strategy

## **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

## Communication Gaps

- Over-reliance on sales representatives
  - Corrective Actions:
    - Establish regular direct engagement channels with HCPs, such as virtual meetings or email updates.
  - Preventive Actions:

 Develop a balanced engagement strategy that combines sales reps with digital and field medical channels.

## Investigative Actions:

 Analyze past feedback from HCPs to identify missed insights due to limited direct contact.

#### Lack of clear communication channels

#### Corrective Actions:

 Introduce structured communication platforms (e.g., dedicated portals, newsletters, webinars).

#### Preventive Actions:

 Standardize communication protocols across teams to ensure consistent messaging.

## Investigative Actions:

 Review past cases where miscommunication led to HCP dissatisfaction or missed opportunities.

## Training & Knowledge Gaps

## Limited scientific exchange with HCPs

#### Corrective Actions:

 Organize advisory boards, roundtables, and medical forums for scientific discussions.

## Preventive Actions:

 Implement recurring scientific exchange programs and maintain HCP engagement calendars.

## Investigative Actions:

 Assess past engagement frequency and topics to determine gaps in scientific discussions.

#### Lack of product knowledge among reps

## Corrective Actions:

 Conduct intensive medical and product training sessions for field representatives.

#### Preventive Actions:

 Establish continuous learning modules and certifications to maintain knowledge levels.

## Investigative Actions:

 Evaluate performance metrics and HCP feedback to identify knowledge deficits in reps.

#### Technology & Digital Barriers

#### Low adoption of telemedicine or e-detailing

## Corrective Actions:

Train teams and HCPs on telemedicine and digital engagement tools.

## Preventive Actions:

 Incentivize adoption of digital tools and integrate them into standard workflows.

## Investigative Actions:

 Analyze reasons for resistance and identify segments lagging in digital adoption.

## Lack of omnichannel engagement tools

## Corrective Actions:

 Upgrade CRM and digital platforms to support multichannel interactions.

#### Preventive Actions:

 Regularly review and modernize engagement tools to keep pace with technology.

## Investigative Actions:

 Audit current digital infrastructure and engagement workflows for gaps.

#### Relationship Management

Lack of personalized engagement

#### Corrective Actions:

 Segment HCPs based on preferences, specialties, and past interactions for tailored outreach.

#### Preventive Actions:

Implement dynamic profiling systems to continuously update HCP segmentation.

## Investigative Actions:

 Examine past engagement campaigns to assess effectiveness of personalization.

## Transactional interactions only

## Corrective Actions:

Train teams to focus on relationship-building, not just sales targets.

## Preventive Actions:

Introduce balanced KPIs combining sales performance and engagement quality.

## Investigative Actions:

 Review historical interactions to identify patterns of transactional-only engagement.

## Compliance & Regulatory Restrictions

Complex approval processes for engagement activities

## Corrective Actions:

Streamline approval workflows to reduce delays in HCP initiatives.

#### Preventive Actions:

 Implement pre-approved engagement templates to simplify regulatory compliance.

## Investigative Actions:

 Analyze bottlenecks in past approval processes to identify inefficiencies.

## Strict promotional regulations

Corrective Actions:

 Train teams on compliant ways to share clinical and product information.

#### Preventive Actions:

 Develop clear guidelines and tools for regulatory-compliant engagement.

## Investigative Actions:

 Audit past promotional activities for compliance breaches or missed opportunities.

## Organizational Priorities

#### Resource constraints for medical affairs teams

#### Corrective Actions:

Reallocate resources to support critical HCP education initiatives.

#### Preventive Actions:

 Secure recurring budget allocations for continuous medical engagement programs.

## Investigative Actions:

 Review past resource allocation and its impact on HCP engagement outcomes.

## Focus on short-term sales over relationships

#### Corrective Actions:

Integrate long-term engagement KPIs into team objectives.

#### Preventive Actions:

Develop a strategic plan emphasizing sustainable HCP relationships alongside sales targets.

#### Investigative Actions:

 Analyze prior strategies to identify areas where short-term sales focus compromised long-term relationships.

## Who can learn from the Poor Healthcare Professional Engagement template?

- **Medical Affairs Teams:** They can identify gaps in engagement strategies and design initiatives that foster stronger scientific exchange with healthcare professionals.
- Sales and Marketing Teams: They gain insights into why traditional engagement approaches may fail and how to align strategies with long-term relationship building.
- **Training and Development Departments:** They can use the findings to create tailored programs that strengthen product knowledge and communication skills among field representatives.
- **Digital Transformation Teams:** They learn how outdated systems or resistance to technology hinder engagement and can prioritize investments in modern digital tools.
- **Executive Leadership:** They can recognize the strategic importance of sustainable HCP engagement and allocate resources toward initiatives that improve trust and long-term collaboration.

#### Why use this template?

A Gen-Al powered root cause analysis (RCA) transforms poor healthcare professional (HCP) engagement into a structured improvement opportunity. Instead of treating only surface-level symptoms, it reveals the real drivers

behind communication gaps, training deficiencies, compliance restrictions, and weak relationship management. This enables pharmaceutical organizations to design corrective and preventive actions (CAPA) that resolve root issues, strengthen communication strategies, and build long-term trust with clinicians.

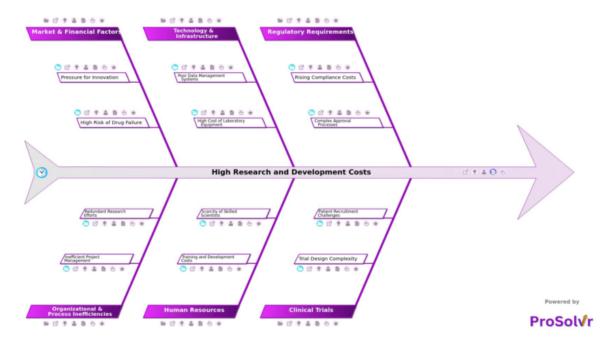
<u>ProSolvr by smartQED</u> enhances this process by combining GenAl intelligence with RCA tools such as fishbone diagrams and CAPA strategies. By making analysis systematic, collaborative, and transparent, ProSolvr helps teams uncover hidden barriers, improve engagement strategies, and create sustainable partnerships with HCPs that ultimately lead to better patient outcomes.

## Curated from community experience and public sources:

- https://pmc.ncbi.nlm.nih.gov/articles/PMC10413104/
- https://www.cognitivecare.com/post/us-healthcare-lack-of-engagement

# **RCA Template for: High Research and Development Costs**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/high-research-and-development-costs-rca.html">https://www.prosolvr.tech/knowledgebase/high-research-and-development-costs-rca.html</a>



High research and development (R&D) costs are one of the most critical challenges in the pharmaceutical industry, directly impacting both profitability and the pace of innovation. The journey from concept to commercialization is shaped by multiple cost drivers, including regulatory requirements, clinical trials, technology investments, human resource constraints, market pressures, and organizational inefficiencies. Without a systematic approach, companies often focus on surface-level symptoms, leaving the true causes of escalating R&D costs unresolved.

Conducting a root cause analysis (RCA) of high R&D costs helps uncover hidden inefficiencies that quietly drain resources. Using tools such as fishbone diagrams, organizations can systematically categorize drivers of expense such as prolonged trial durations, redundant research efforts, or the scarcity of skilled scientists that amplify financial risk. With structured RCA, leaders can prioritize interventions that address underlying causes rather than relying on temporary fixes.

A Gen-Al powered RCA, supported by frameworks like Six Sigma, makes this process more powerful by exposing interdependencies that might otherwise remain hidden. For example, a cause tree can reveal how frequent regulatory changes, inefficient project management, and weak data systems collectively drive costs upward. By translating these insights into corrective and preventive actions (CAPA), pharmaceutical organizations can more effectively manage spending while sustaining innovation.

Applications such as ProSolvr elevate this structured approach by combining GenAl intelligence with layered fishbone diagrams and interactive cause tree visualizations. ProSolvr enables systematic RCA and CAPA, empowering teams to visualize interdependencies, eliminate redundancies, and collaborate more effectively. The

result: organizations gain greater control over high R&D costs, improve operational efficiency, and increase the likelihood of achieving successful, cost-effective innovation.

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## **High Research and Development Costs**

## Regulatory Requirements

- Rising Compliance Costs
  - Expensive audits and inspections
  - Multiple country-specific trials
- Complex Approval Processes
  - Frequent regulatory changes
  - Lengthy documentation

#### Clinical Trials

- Trial Design Complexity
  - Long trial duration
  - Large sample size requirements
- Patient Recruitment Challenges
  - High dropout rates
  - Limited patient pool for rare diseases

## Technology & Infrastructure

- Poor Data Management Systems
  - Cybersecurity investments
  - Expensive clinical data platforms
- High Cost of Laboratory Equipment
  - Specialized manufacturing facilities
  - Advanced imaging and testing tools

## Human Resources

- Training and Development Costs
  - Advanced technical training
  - Specialized regulatory training
- Scarcity of Skilled Scientists
  - Global competition for expertise
  - High salaries to attract talent

## Market & Financial Factors

- Pressure for Innovation
  - Competitive pipeline pressure
  - Investment in novel therapies
- High Risk of Drug Failure
  - Cost of failed compounds absorbed

Low success rate from discovery to market

#### Organizational & Process Inefficiencies

- Inefficient Project Management
  - Delays in decision-making
  - Poor portfolio prioritization
- Redundant Research Efforts
  - Lack of knowledge sharing
  - Duplication of studies across teams

## **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

## Regulatory Requirements

- Rising Compliance Costs
  - Corrective Actions:
    - Streamline audit preparation processes; negotiate with regulatory bodies for phased inspections.

#### Preventive Actions:

 Implement standardized templates and checklists for regulatory submissions; centralize compliance documentation.

## Investigative Actions:

 Review historical audit and trial cost data to identify cost drivers and inefficiencies.

## Complex Approval Processes

- Corrective Actions:
  - Assign dedicated regulatory teams to manage documentation and updates.

## Preventive Actions:

 Maintain a regulatory change tracking system to anticipate requirements; train staff on frequent updates.

## Investigative Actions:

 Analyze bottlenecks in approval workflows to determine recurring delays.

## Clinical Trials

- Trial Design Complexity
  - Corrective Actions:
    - Reassess trial protocols to optimize duration and sample size without compromising data quality.

## Preventive Actions:

- Develop standard trial design templates and guidelines for future studies.
- Investigative Actions:

 Conduct post-trial reviews to identify design elements causing delays or inefficiencies.

## Patient Recruitment Challenges

## Corrective Actions:

 Enhance patient engagement strategies, including outreach programs and incentives.

#### Preventive Actions:

 Build partnerships with patient advocacy groups and expand recruitment channels.

## Investigative Actions:

 Analyze historical recruitment data to identify factors contributing to dropouts or slow enrolment.

## Technology & Infrastructure

## Poor Data Management Systems

#### Corrective Actions:

 Upgrade clinical data platforms and cybersecurity measures; implement centralized data repositories.

#### Preventive Actions:

 Establish robust IT governance and periodic system audits; maintain regular software updates.

## Investigative Actions:

 Review past data breaches, downtime, or inefficiencies to identify systemic weaknesses.

## High Cost of Laboratory Equipment

## Corrective Actions:

 Optimize utilization of existing equipment; lease high-cost machinery where feasible.

#### Preventive Actions:

 Standardize equipment procurement procedures; evaluate costbenefit before new acquisitions.

## Investigative Actions:

 Audit equipment usage and maintenance logs to identify underutilization or inefficiencies.

## Human Resources

## Training and Development Costs

#### Corrective Actions:

Prioritize critical training programs and optimize training schedules.

#### Preventive Actions:

 Develop online learning modules and internal knowledge-sharing platforms.

## Investigative Actions:

 Assess historical training effectiveness and costs to identify highimpact programs.

## Scarcity of Skilled Scientists

#### Corrective Actions:

 Expand recruitment efforts, including international talent pipelines; offer retention incentives.

## Preventive Actions:

 Create succession planning and talent development programs to reduce dependency on external hires.

#### Investigative Actions:

 Analyze turnover and recruitment data to identify skill gaps and recruitment bottlenecks.

#### Market & Financial Factors

#### Pressure for Innovation

#### Corrective Actions:

 Prioritize projects with higher probability of success; allocate resources strategically.

#### Preventive Actions:

 Establish structured pipeline evaluation criteria; diversify research portfolio to manage risk.

#### Investigative Actions:

 Review past innovation initiatives to identify factors causing delays or resource drain.

## High Risk of Drug Failure

#### Corrective Actions:

 Implement go/no-go decision gates at critical stages; optimize compound selection process.

#### Preventive Actions:

Use predictive modeling and early-stage screening to reduce failures.

#### Investigative Actions:

 Conduct failure analysis of past compounds to identify recurring risk factors.

## Organizational & Process Inefficiencies

#### Inefficient project management

## Corrective Actions:

Reorganize project teams and assign clear accountability for timelines.

## Preventive Actions:

 Standardize project management frameworks and portfolio prioritization processes.

## Investigative Actions:

 Review previous project delays to identify root causes in decisionmaking or workflow.

#### Redundant research efforts

#### Corrective Actions:

Merge overlapping projects and consolidate research documentation.

#### Preventive Actions:

 Implement knowledge-sharing platforms and cross-team collaboration protocols.

## Investigative Actions:

 Audit past research projects to detect duplication and communication gaps.

## Who can learn from the High Research and Development Costs template?

- **R&D Teams:** Researchers and development professionals can identify inefficiencies in project management and resource utilization, helping them optimize workflows and reduce costs.
- **Regulatory Affairs Teams:** These teams can understand how complex approval processes and compliance requirements impact R&D expenditure, guiding better planning and documentation practices.
- **Clinical Operations Teams:** Staff involved in trial design and patient recruitment can learn from past challenges to improve study efficiency and manage patient enrolment more effectively.
- **Finance and Budgeting Departments:** Financial planners can use RCA insights to allocate resources strategically, anticipate high-cost areas, and make informed investment decisions.
- **Human Resources & Training Teams:** HR professionals can design targeted training programs and workforce strategies to mitigate skill gaps and optimize team performance for R&D activities.
- **Executive Leadership:** Decision-makers can prioritize strategic initiatives, reduce redundancies, and drive CAPA implementation to improve overall R&D efficiency and innovation outcomes.

## Why use this template?

The High Research and Development Costs template provides a structured approach for analyzing one of the most pressing challenges in pharma. ProSolvr, by smartQED, enhances this process by making RCA insights more visual, systematic, and collaborative. It supports continuous improvement, strengthens organizational efficiency, and helps leaders design CAPA actions that directly address the true cost drivers. While every organizationbs challenges differ, this template ensures a repeatable, transparent framework that helps transform complex cost structures into clear opportunities for improvement.

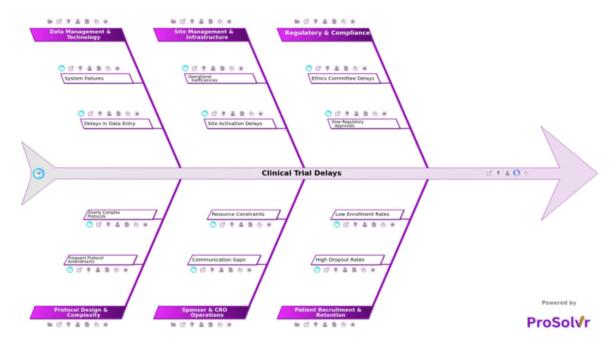
Use ProSolvr by smartQED to successfully eliminate problems in the pharmaceutical industry.

## Curated from community experience and public sources:

- https://pmc.ncbi.nlm.nih.gov/articles/PMC11214120/
- <a href="https://www.investopedia.com/ask/answers/060115/how-much-drug-companys-spending-allocated-research-and-development-average.asp">https://www.investopedia.com/ask/answers/060115/how-much-drug-companys-spending-allocated-research-and-development-average.asp</a>

# **RCA Template For: Clinical Trial Delays**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/clinical-trial-delays-rca.html">https://www.prosolvr.tech/knowledgebase/clinical-trial-delays-rca.html</a>



Clinical trial delays remain a significant challenge in the pharmaceutical industry, driving up costs, extending development timelines, and delaying patient access to vital therapies. These delays often stem from regulatory & compliance issues such as ethics committee delays, multiple review cycles, incomplete documentation, slow regulatory approvals, regional differences in regulations, and complex submission requirements. Each of these obstacles not only slows trial progress but also places financial and reputational strain on sponsors, investors, and stakeholders.

Recruitment and retention difficulties add further setbacks, with low enrollment rates, high dropout rates, and lack of patient awareness restricting participation. Burdensome visit schedules, limited patient engagement, and stringent eligibility criteria further reduce recruitment effectiveness. On the operations side, site management & infrastructure challenges including site activation delays, contract negotiation delays, lack of trained staff, inadequate monitoring, poor site coordination, and operational inefficiencies frequently derail trial initiation and execution.

Sponsor & CRO operations and data management processes introduce additional risks. Communication gaps, ineffective escalation processes, poor CRO-sponsor alignment, delayed decision-making, resource constraints, and insufficient staff allocation all contribute to trial delays. At the same time, data management & technology issues such as EDC downtime, inadequate IT support, delays in data entry, lack of system integration, and manual entry processes create further inefficiencies. Protocol design & complexity compounds the problem through frequent protocol amendments, inadequate feasibility assessments, changing regulatory requirements, overly complex protocols, difficult procedures for patients, and too many endpoints.

A Gen-Al powered root cause analysis (RCA), structured through a fishbone diagram and aligned with Six Sigma principles, can be invaluable in addressing these challenges. ProSolvr enables teams to systematically analyze the causes of clinical trial delays across regulatory, patient recruitment, site management, CRO operations, data management, and protocol complexity. ProSolvr empowers stakeholders to uncover underlying issues, align on effective Corrective and Preventive Actions (CAPA), and ensure that similar delays are avoided in the future. This structured approach helps organizations improve trial efficiency, strengthen collaboration, and accelerate time-to-market.

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## **Clinical Trial Delays**

## Regulatory & Compliance

- Ethics Committee Delays
  - Multiple review cycles
  - Incomplete documentation
- Slow Regulatory Approvals
  - Regional differences in regulations
  - Complex submission requirements

#### Patient Recruitment & Retention

- High Dropout Rates
  - Lack of patient engagement
  - Burdensome visit schedules
- Low Enrollment Rates
  - Stringent eligibility criteria
  - Lack of patient awareness

## Site Management & Infrastructure

- Operational Inefficiencies
  - Inadequate monitoring
  - Poor site coordination
- Site Activation Delays
  - Lack of trained staff
  - Contract negotiation delays

## Sponsor & CRO Operations

- Communication Gaps
  - Ineffective escalation process
  - Poor CRO-sponsor alignment
- Resource Constraints
  - Delayed decision-making
  - Insufficient staff allocation

## Data Management & Technology

System Failures

- Inadequate IT support
- EDC downtime
- Delays in Data Entry
  - Lack of system integration
  - Manual entry processes

## Protocol Design & Complexity

- Frequent Protocol Amendments
  - Inadequate initial feasibility assessment
  - Changing regulatory requirements
- Overly Complex Protocols
  - Difficult procedures for patients
  - Too many endpoints

## **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

- Regulatory & Compliance
  - Ethics Committee Delays
    - Corrective Actions:
      - Streamline submission templates; provide training for preparing complete documentation.
    - Preventive Actions:
      - Establish pre-submission checklists; implement early engagement with ethics committees.
    - Investigative Actions:
      - Review feedback from committees to identify recurring reasons for multiple review cycles.
  - Slow Regulatory Approvals
    - Corrective Actions:
      - Create region-specific regulatory submission teams; standardize dossier preparation.
    - Preventive Actions:
      - Develop a regulatory intelligence database; engage regulators proactively to clarify requirements.
    - Investigative Actions:
      - Analyze approval timelines across regions to identify bottlenecks.
- Patient Recruitment & Retention
  - High Dropout Rates
    - Corrective Actions:
      - Implement patient support programs; adjust visit schedules to reduce burden.
    - Preventive Actions:

 Use patient-centric trial designs; integrate digital engagement platforms for continuous communication.

## Investigative Actions:

• Conduct exit interviews and surveys to determine reasons for dropout.

#### Low Enrollment Rates

#### Corrective Actions:

 Simplify eligibility criteria where scientifically justified; launch awareness campaigns for patients and physicians.

#### Preventive Actions:

 Use feasibility studies with patient input; partner with advocacy groups for broader outreach.

## Investigative Actions:

Review recruitment logs to identify barriers at different sites.

## Site Management & Infrastructure

## Operational Inefficiencies

#### Corrective Actions:

 Strengthen site monitoring practices; improve coordination with clear communication channels.

#### Preventive Actions:

 Introduce site performance dashboards; conduct regular staff training sessions.

#### Investigative Actions:

Audit site processes to identify recurring inefficiencies.

## Site Activation Delays

## Corrective Actions:

 Accelerate contract negotiation through template agreements; provide intensive training for site staff.

#### Preventive Actions:

 Pre-screen sites for readiness; set realistic activation timelines with clear accountability.

#### Investigative Actions:

 Analyze activation timelines across projects to detect common delay drivers.

## Sponsor & CRO Operations

## Communication Gaps

#### Corrective Actions:

 Implement escalation matrices; conduct alignment workshops between CRO and sponsor.

#### Preventive Actions:

 Establish joint governance structures; use centralized communication platforms.

## Investigative Actions:

 Review historical project escalations to identify patterns of misalignment.

#### Resource Constraints

#### Corrective Actions:

 Reallocate staff resources; expedite decision-making with predefined authority levels.

#### Preventive Actions:

 Forecast resource needs during planning; maintain flexible resource pools.

#### Investigative Actions:

 Track decision-making timelines and staff utilization to identify weak points.

## Data Management & Technology

#### System Failures

#### Corrective Actions:

 Provide backup IT support; upgrade infrastructure to handle peak loads.

#### Preventive Actions:

Implement redundancy systems; conduct regular stress tests of EDC platforms.

## Investigative Actions:

Analyze incident logs to determine root causes of system downtime.

## Delays in Data Entry

#### Corrective Actions:

 Automate data entry wherever possible; integrate disparate systems for smoother transfer.

#### Preventive Actions:

 Provide ongoing training to site staff; optimize workflows for faster data capture.

## Investigative Actions:

Review historical timelines of data entry delays to spot systemic issues.

## Protocol Design & Complexity

## Frequent Protocol Amendments

## Corrective Actions:

 Improve initial feasibility and regulatory reviews; involve crossfunctional teams during protocol drafting.

#### Preventive Actions:

 Adopt adaptive protocol design approaches; conduct rigorous scenario planning before approval.

## Investigative Actions:

Track reasons for amendments to identify recurring gaps in design.

## Overly Complex Protocols

## Corrective Actions:

 Simplify trial procedures; reduce number of endpoints to essential measures.

## Preventive Actions:

 Use patient advisory boards during protocol development; pilot test protocols with sites.

## Investigative Actions:

Collect feedback from investigators and patients on protocol usability.

## Who can learn from the Clinical Trial Delays template?

- **Clinical Operations Teams:** They can understand how inefficiencies in site activation, monitoring, and protocol management contribute to delays, helping them streamline trial execution.
- Regulatory and Compliance Officers: By reviewing causes like ethics committee delays and complex submission requirements, they can identify opportunities to strengthen documentation and approval processes.
- **Patient Recruitment Specialists:** They gain insights into challenges such as low enrollment rates and retention barriers, enabling them to design better engagement and outreach strategies.
- **Data Management Teams:** They can learn how EDC downtime, manual processes, and inadequate monitoring affect trial timelines, guiding improvements in data handling systems.
- **CROs and Sponsor Relationship Managers:** By analyzing issues like poor CRO-sponsor alignment and delayed decision-making, they can enhance collaboration and contract management practices.
- Project Managers: They can use the RCA findings to anticipate risks across multiple functions, ensuring better contingency planning and timely implementation of CAPA.

## Why use this template?

The visual clarity of ProSolvr simplifies collaboration across teams and ensures that lessons learned from one delay can be systematically applied to future clinical trials, strengthening resilience and efficiency in pharmaceutical operations. By understanding the root causes of bottlenecks that create delays, organizations can save valuable time and resources while improving trial outcomes.

When medicines successfully pass clinical trials, researchers and pharmaceutical companies move one step closer to curing illnesses and delivering life-saving therapies to patients. Gen-AI powered applications like ProSolvr can play a pivotal role in helping pharmaceutical companies tackle clinical trial delays with structured root cause analysis for lasting improvements.

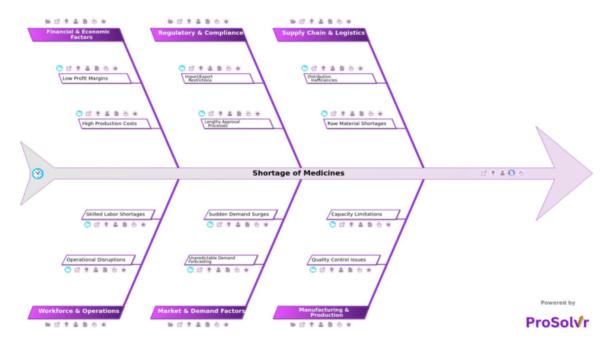
Use **ProSolvr** by smartQED to overcome bottlenecks, accelerate trial efficiency, and build a healthier tomorrow.

#### Curated from community experience and public sources:

- https://www.sciencedirect.com/science/article/abs/pii/S1359644623002490
- https://pharmasols.com/news/february-2024/how-to-prevent-clinical-drug-trial-delays/

# **RCA Template For: Shortage of Medicines**

#RCA Template Link: <a href="https://www.prosolvr.tech/knowledgebase/shortage-of-medicines-rca.html">https://www.prosolvr.tech/knowledgebase/shortage-of-medicines-rca.html</a>



Shortage of medicines is a critical challenge in the pharmaceutical industry, directly impacting patient care, treatment continuity, and public health outcomes. When essential drugs are unavailable, healthcare providers struggle to maintain treatment protocols, often resulting in delayed therapies, substitution with less effective alternatives, or even adverse health consequences. Beyond patient impact, shortages create significant operational and reputational challenges for pharmaceutical companies, including disrupted supply chains, increased regulatory scrutiny, and financial losses due to unmet market demand.

Medicine shortages arise from multiple interconnected factors spanning supply chain, manufacturing, regulatory, workforce, and market dynamics. For example, distribution inefficiencies such as transportation disruptions and poor inventory tracking can prevent timely delivery to healthcare facilities. Raw material shortages, often linked to export restrictions on APIs or dependence on single suppliers, further constrain production capacity. Manufacturing challenges including failed regulatory inspections, product recalls, limited production lines, and outdated facilities exacerbate supply risks.

Regulatory and compliance hurdles also contribute, with import/export restrictions, sudden policy changes, country-specific trade barriers, lengthy approval cycles, and complex documentation requirements delaying market availability. On the market side, unpredictable demand forecasting, lack of real-time data, panic buying, and demand surges during epidemics or pandemics often overwhelm supply systems. Financial and economic pressures, such as price controls, low profit margins, high production costs, and raw material price fluctuations, add further strain. Finally, workforce and operational challenges including absenteeism during pandemics, labor strikes, high staff turnover, and shortage of trained technicians amplify disruption risks.

A Gen-Al powered root cause analysis (RCA), structured through a fishbone diagram and aligned with Six Sigma principles, can be invaluable in addressing these shortages. By systematically analyzing why a shortage occurred and categorizing causes across supply chain, manufacturing, compliance, market, financial, and workforce dimensions, RCA ensures a comprehensive understanding of the underlying issues. This structured approach supports the design of targeted Corrective and Preventive Actions (CAPA), addressing root causes such as failed inspections, transport disruptions, or skilled labor shortages, rather than only mitigating surface-level symptoms.

Applications like ProSolvr, which integrate fishbone diagram-based RCA with GEN-AI capabilities, take this a step further. ProSolvr enables pharmaceutical teams to map complex interdependencies between causes, visualize bottlenecks, and prioritize corrective measures. With clear visual insights and AI-driven recommendations, organizations can ensure that lessons learned from one shortage are systematically applied to prevent recurrence. This not only strengthens supply chain resilience but also enhances operational efficiency and organizational preparedness in the face of future disruptions.

Visit our template blog for more exciting templates: https://www.prosolvr.tech/knowledgebase/blog.html

## **Shortage of Medicines**

## Supply Chain & Logistics

- Distribution Inefficiencies
  - Transportation disruptions
  - Poor inventory tracking
- Raw Material Shortages
  - Export restrictions on APIs
  - Dependence on single supplier

#### Manufacturing & Production

- Quality Control Issues
  - Failed regulatory inspections
  - Product recalls
- Capacity Limitations
  - Limited production lines
  - Outdated manufacturing facilities

## Regulatory & Compliance

- Import/Export Restrictions
  - Sudden policy changes
  - Country-specific trade barriers
- Lengthy Approval Processes
  - Multiple review cycles
  - Complex documentation

#### Market & Demand Factors

- Unpredictable Demand Forecasting
  - Ineffective forecasting models
  - Lack of real-time data

- Sudden Demand Surges
  - Panic buying behavior
  - Epidemics or pandemics

#### Financial & Economic Factors

- Low Profit Margins
  - Preference for high-margin drugs
  - Price controls by governments
- High Production Costs
  - Energy and labor cost inflation
  - Rising raw material prices

## Workforce & Operations

- Operational Disruptions
  - Pandemic-related absenteeism
  - Strikes or labor disputes
- Skilled Labor Shortages
  - High staff turnover
  - Lack of trained technicians

## **Suggested Actions Checklist**

Here are some corrective actions, preventive actions and investigative actions that organizations may find useful:

- Supply Chain & Logistics
  - Distribution Inefficiencies
    - Corrective Actions:
      - Optimize delivery routes, expedite delayed shipments, and adjust inventory allocations.
    - Preventive Actions:
      - Implement advanced inventory management systems and predictive logistics planning.
    - Investigative Actions:
      - Audit past distribution disruptions to identify systemic bottlenecks and weaknesses in tracking.
  - Raw Material Shortages
    - Corrective Actions:
      - Identify alternative suppliers and expedite import approvals for critical APIs.
    - Preventive Actions:
      - Establish multi-supplier contracts and maintain safety stock levels.
    - Investigative Actions:
      - Review supplier reliability and assess geopolitical or regulatory risks affecting raw material supply.
- Manufacturing & Production

## Quality Control Issues

#### Corrective Actions:

 Quarantine affected batches and implement immediate process corrections.

#### Preventive Actions:

 Strengthen in-process checks, adopt stricter QC protocols, and train staff on compliance standards.

## Investigative Actions:

 Conduct thorough audits of failed inspections and product recalls to trace root causes.

## Capacity Limitations

#### Corrective Actions:

 Schedule overtime or temporary production expansions to meet urgent demand.

#### Preventive Actions:

 Invest in additional production lines or upgrade manufacturing facilities.

#### Investigative Actions:

 Analyze historical production bottlenecks and capacity utilization trends.

## Regulatory & Compliance

#### Import/Export Restrictions

## Corrective Actions:

Expedite documentation and seek special exemptions where possible.

#### Preventive Actions:

 Monitor regulatory changes proactively and diversify sourcing across countries.

#### Investigative Actions:

 Track previous delays caused by trade barriers and analyze their impact on supply.

#### Lengthy Approval Processes

## Corrective Actions:

 Prioritize high-impact approvals and streamline internal review procedures.

#### Preventive Actions:

 Simplify documentation and implement standard templates for regulatory submissions.

## Investigative Actions:

 Map past approval delays to identify process inefficiencies and repetitive bottlenecks.

## Market & Demand Factors

## Unpredictable Demand Forecasting

#### Corrective Actions:

 Adjust production schedules and inventory levels based on revised forecasts.

#### Preventive Actions:

 Implement advanced forecasting tools and integrate market intelligence systems.

## Investigative Actions:

 Analyze past forecasting errors to identify gaps in data or methodology.

#### Sudden Demand Surges

## Corrective Actions:

Activate emergency supply plans and prioritize high-demand regions.

#### Preventive Actions:

 Maintain buffer stock and develop contingency manufacturing capacity.

## Investigative Actions:

 Study past surge events to anticipate triggers and prepare response strategies.

## Financial & Economic Factors

## Low Profit Margins

#### Corrective Actions:

 Reevaluate pricing strategies and optimize product portfolio for profitability.

## Preventive Actions:

 Introduce cost-efficient production techniques and explore highmargin product opportunities.

## Investigative Actions:

 Assess historical margin trends and analyze market-driven pricing pressures.

## High Production Costs

## Corrective Actions:

 Negotiate better raw material rates and reduce energy consumption in production.

#### Preventive Actions:

 Implement energy-saving technologies and long-term supplier contracts.

## Investigative Actions:

Review production cost drivers and analyze periods of cost spikes.

## Workforce & Operations

## Operational Disruptions

## Corrective Actions:

 Deploy temporary staff and reschedule production to offset absenteeism.

#### Preventive Actions:

 Develop business continuity plans and cross-train employees for key roles.

#### Investigative Actions:

Analyze disruption patterns caused by pandemics or labor strikes.

#### Skilled Labor Shortages

#### Corrective Actions:

Hire temporary skilled staff or reassign experienced employees.

#### Preventive Actions:

 Implement continuous training programs and retention strategies for key personnel.

#### Investigative Actions:

 Identify departments most affected by turnover and gaps in technical skills.

#### Who can learn from the Shortage of Medicines template?

- **Supply Chain and Logistics Teams:** They can understand how factors like transportation disruptions and poor inventory tracking contribute to shortages, helping them optimize distribution strategies.
- Manufacturing and Production Teams: Insights into capacity limitations and quality control issues enable them to improve production planning, facility utilization, and product reliability.
- **Regulatory Affairs Teams:** By analyzing causes such as lengthy approval processes and import/export restrictions, they can streamline compliance workflows and anticipate regulatory bottlenecks.
- Market and Demand Planning Teams: Understanding sudden demand surges and unpredictable forecasting helps them develop more accurate demand predictions and responsive supply strategies.
- **Finance and Operations Departments:** They can learn how high production costs and low profit margins affect resource allocation, enabling better budgeting and investment in critical supply areas.
- Human Resources and Workforce Management Teams: By reviewing skilled labor shortages and
  operational disruptions, they can implement training, retention, and staffing strategies to maintain a
  resilient workforce.

## Why use this template?

Gen-Al powered RCA with ProSolvr transforms medicine shortages into structured learning opportunities. It helps pharmaceutical organizations design and implement effective CAPA, strengthen supply chain reliability, and maintain trust with healthcare providers and patients, ensuring that essential therapies and medications remain available when needed.

Use <u>ProSolvr by smartQED</u> to systematically mitigate challenges in the pharmaceutical industry and build long-term operational resilience.

## **Curated from community experience and public sources:**

- https://miaspharma.com/shortage-management-pharmaceutical-medicines/
- https://www.sciencedirect.com/science/article/pii/S1551741124000573

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